

finance

DEPARTMENT: FINANCE
MPUMALANGA
PROVINCIAL GOVERNMENT

<u>Annual Report</u> 2005 -2006

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"Always Stretching Our Arm, to Accelerate Service Delivery"

OUR VISION

A Strategic Arm of Government that Strives for Sound and Prudent Financial Management to Accelerate Service Delivery for the People of Mpumalanga.

OUR MISSION

To Promote Sound and Prudent Financial Management through Skilled, Dedicated, Transparent, Accountable and Professional Workforce.

Additional Copies can be obtained from the:
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ANNUAL REPORT: 2005-2006



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PART 1:

GENERAL INFORMATION





PART 1: GENERAL INFORMATION

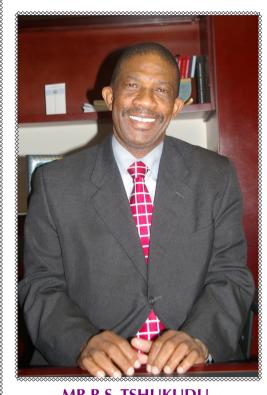
1.1 Submission of the Annual Report to the Executing Authority

I, Rabeng Sophney Tshukudu, the Accounting Officer of the Department of Finance have the honour of submitting the 2005/2006 Annual Report of the Department of Finance in terms of Section 40 (1)(d) of the Public Finance Management Act, 1999, to the Executing Authority, Mrs E.M Coleman.

Accounting Officer

Date: 31 August 2006

1.2 INTRODUCTION BY THE HEAD OF DEPARTMENT



MR R.S. TSHUKUDU HEAD OF DEPARTMENT

The Department has ensured that there is compliance with all prescripts, especially the PFMA. With the previous financial year's Audit Report, specifically the issues identified as emphasis of matter, as a point of departure, the management agreed on a Plan of Action to address all issues identified in the 2004/2005 Audit Report. It is worth noting that the Audit Report for 2005/2006 identifies only one issue as a matter of emphasis. The controls within the Department need to be tightened.

As we started this financial year, there was a vacancy rate of 47, 3%. By the end of March 2006, the vacancy rate had dropped to 25,8%. Not all Senior positions could be filled during the year under review because of the introduction of Competency Assessments for all positions above Assistant Director. More time was therefore spent between formal interviews, competency assessments and final appointments.

The under-expenditure reflected in the financial statements is largely as a result of the unfilled positions. Contributing the most to the under-expenditure are Programmes 2 and 4. These programmes require specific qualifications, be it Finance, Accounting, Auditing, Risk Management, etc and personnel with such qualifications are in demand, making it difficult to attract such personnel to the Department.

Programmes within the Department were aligned and re-named as per the National Treasury requirement. Programme 2 which used to be called Economic and Fiscal Management was renamed Sustainable Resource

Management; Programme 3 which was called the Office of the Accountant General is now Programme 4 and called Financial Governance; and a new Programme known as Assets and Liabilities Management was introduced. It is now Programme 3. Programme 1 remains Administration.

We managed to successfully implement the Learnership and Internship programmes, which attracted young men and women who were equipped with skills needed in the job market. All the 26 young graduates who were in the Internship programme were employed in the Department, other government Departments and in the private sector.

In response to the President's call during the 2005 State of the Nation Address, the Department introduced the Public Private Partnership (PPP) Unit. The Unit seeks to maximise private investment in the provision of government services and infrastructure.

A fully functional Internal Audit component and a three (3) member Audit Committee were established. The Audit Committee held three (3) meetings during the financial year under review.

The management of the Province's salary system, PERSAL, was transferred from the Office of the Premier to the Department during September 2005.

The 1st of September 2005 saw 16 municipalities in the Province being delegated to the MEC for Finance, by the Minister of Finance.

1.3 Information on the Ministry

The mandate of the Department of Finance is to prepare and manage the Provincial budget, and enforce uniform treasury norms and standards as prescribed by the National Treasury and the Public Finance Management Act (PFMA) Act 1 of 1999 (as amended by Act 29 of 1999).

Institutions reporting to the Executive Authority:

None

Bills submitted to the Legislature during the Financial Year (2005-2006):

- Mpumalanga Appropriation Bill, 2005
- Mpumalanga Adjustment Appropriation Bill, 2005
- Mpumalanga Finance Matters Bill, 2006

Ministerial visits abroad

None



1.4 Mission Statement

Our Mission is "To promote sound and prudent financial management through skilled, dedicated, transparent, accountable and professional work force"

Our Vision is to be "A Strategic Arm of Government that strives for sound and prudent financial management, to accelerate service delivery for the people of Mpumalanga"

Our Values

The staff and management of the Department of Finance are guided in their work by the following values:

- Excellence
- Integrity
- Honesty
- Fairness
- Commitment

1.5 LEGISLATIVE MANDATE

The Department derives its mandate from the following legislations:

The Constitution of the Republic of South Africa Act, 1996

The Constitution provides a framework for the improvement of the quality of life of all citizens. It does so by enshrining the rights of all people which have to be respected, protected and promoted and fulfilled by the State. To enable the State to fulfill the rights of individuals, resources, especially financial resources, must be made available.

• Public Finance Management Act, 1999 (Act 1 of 1999)

This Act prescribes measures to ensure transparency and expenditure control in the National and Provincial spheres of Government and it sets operational procedures for borrowing, guarantees, procurement and oversight over the Provincial Revenue Fund.

Local Government: Municipal Finance Management Act, 2003 (Act 56 of 2003)

This Act sets out the responsibilities of the Provincial Treasury with regard to local Government finances and fiscal powers as delegated to it by National Treasury.

Annual Division of Revenue Act

This Act provide for the equitable division of revenue anticipated to be raised nationally among the National, Provincial and Local spheres of Government every financial year, and it further sets out the responsibilities of the Provincial sphere of Government pursuant to such division.

Intergovernmental Fiscal Relations Act, 1997 (Act 97 of 1997)

This Act sets out the process for the sharing of revenue raised nationally among National, Provincial and Local spheres of Government, as well as the allocation of money to the Provincial Government.

State Information Technology Agency Act, 1998 (Act 8 of 1998)

This Act has established an institution that is responsible for the State's information technology system.

• Protected Disclosures Act, 2000 (Act 26 of 2000)

This Act assists to deter and detect wrongdoing in the workplace by providing an early warning mechanism to prevent impropriety and corruption in the public sector. It makes provisions for procedures in terms of which employees in the public sector who disclose information of unlawful or corrupt conduct by their employers or fellow employees are protected from occupational detriment.

Prevention and Combating of Corrupt Activities Act, 2004 (Act 12 of 2004)

This Act provides for an overall anti-corruption strategy and makes provisions for the strengthening of measures to prevent and combat corruption and corrupt activities.

Mpumalanga Gambling Act, 1995 (Act 5 of 1995)

This Act provides, amongst others, for the levying of licences against casino owners. The Province in turn pays such levies and licences into the Provincial Revenue Fund for utilisation.



PART 2:

PROGRAMME PERFORMANCE





PART 2: PROGRAMME PERFORMANCE

2.1 VOTED FUNDS

| Appropriation | Main Appropriation | Adjusted Appropriation | Actual Amount Spent | Over/Under Expenditure | |
|--------------------|------------------------------------|---------------------------|---------------------|---------------------------|--|
| VOTE 3 | R142, 895,000 | R112, 895,000 | R106, 029,000 | R6, 866, 000 | |
| Responsible MEC | MEC for Finance | | | | |
| Administering Dept | Department of Finance | | | | |
| Accounting Officer | Deputy Director-General of Finance | | | | |

2.2 AIM OF VOTE

The aim of the vote is informed by the mandate, vision and mission, and the following strategic goals of the Department:

- To provide professional and support to the MEC on provincial economic analysis, fiscal policy, public finance development and management of the annual budget process.
- To provide provincial economic and social research and analysis that informs fiscal policy development and the annual budget process thereby contributing to the provincial growth and development strategy.
- To built capacity and play an economic role to the budget process of the province.
- To disseminate economic data and research on the province.
- To provide fiscal policy advice determine the Medium Term Fiscal framework, develop and optimise the provincial growth and development strategy.
- To provide departmental/Municipal policy advice, ensure budget implementation, enhance service delivery, customer care and infrastructure co-ordination and monitoring.
- To provide professional responsive IT Support service in the province.
- To oversee the provincial allocation process aligned with provincial policies/growth and development strategy.
- To provide departmental policy advice, ensure budget implementation and enhance service delivery.
- To provide policy direction facilitating the effective and efficient management of physical and financial management of physical and financial assets, PPPs and liabilities.

- To facilitate effective and efficient management of physical and financial assets.
- To provide for the oversight and management of existing financial systems and the transition to the Integrated Financial Management System enhancing compliance with the PFMA and other relevant legislation

2.3 KEY MEASURABLE OBJECTIVES, PROGRAMMES AND ACHIEVEMENTS

Key measurable objectives:

- To set priorities and political directives in order to meet the objectives of the Department
- To provide efficient administrative and Management Support Services
- To provide an internal enabling function and support service to the other programmes with regard to human resource and development and financial management

PROGRAMMES

1. Programme 1: Administration

This programme is responsible for financial and administrative management support in the department.

2. Programme 2: Sustainable Resources Management

The programme provides professional advice and support to the Member of the Executive Council on Provincial economic analysis, fiscal policy, public finance development and management of annual budget processes.

3. Programme 3: Assets and Liabilities Management

The objective of this programme is to provide policy direction, facilitating the effective and efficient management of physical and financial assets, Public Private Partnership (PPP) and information technology (IT).

4. Programme 4: Financial Governance

The objective of this programme is to promote accountability through substantive reflection of financial activities as well as compliance with financial norms and standards.

Achievements

The Department was able to reduce the vacancy level to 25.8% and approved its own organisational chart. The department was also able to develop its strategic planning document for the five-year period and the MTEF and delivered on its second year mandate.

2.4 OVERVIEW OF THE SERVICE DELIVERY ENVIRONMENT FOR 2005/6

Department of Finance has undergone some structural changes in trying to come up with a suitable and adequate organogram, which will enable the department to achieve on its mandate. All vacant posts will be filled in the 2006/07 financial year.

Introduction of the Municipal Finance Management Act (MFMA)

The MFMA requires Treasury to provide support to municipalities, in order to ensure sound and sustainable management of the fiscal and financial affairs of municipalities and municipal entities.

Procurement Reforms

The introduction and implementation of supply chain management brought about the international best practices of procurement of goods and services as well as addressing government preferential procurement policy objectives.

Skills Development

The Department will continuously evaluate and develop its human resource to ensure sustainable and efficient service delivery. This will be done in accordance with the Skills Development Act.

Learnerships

The Department has embarked on both learnership and internship programmes to train and develop unemployed youth to equip them with experience and alleviate unemployment and poverty. The initial intake of 56 of the unemployed youth in the 2005/6 financial year will run until the end of the 2005/06 financial year.

Virement

An amount of R30 Million was surrendered to the Provincial Treasury, made up of R20 Million from the Contingency Reserve and R10 Million from personnel savings.

2.5 OVERVIEW OF THE ORGANISATIONAL ENVIRONMENT FOR 2005/6

The Department has been able to fill the critical vacant posts to a large extent. There have been changes of Accounting officers, the one for the Department being transferred to the Department of Economic Development and Planning and vise versa.

The management of the Province's PERSAL system was transferred from the Office of the Premier to the Department during September 2005. The Minister of Finance delegated 16 municipalities in the Province to the MEC for Finance with effect from 1 September 2005 and a dedicated Unit, the Municipal Finance Unit, was established during the year under review to implement the mandate of the Department in terms of the Municipal Finance Management Act.

An Internal Audit component has been established during the financial year and a fully functional Audit Committee is in place.

2.6 STRATEGIC OVERVIEW AND KEY POLICY DEVELOPMENTS FOR THE 2005/6 FINANCIAL YEAR

The Department continued to assist and support provincial departments to increase their revenue collection and the identification of other revenue sources. The own revenue collection for the 2005/06 financial year exceeded the projected amount of R272 million by R83 million.

The implementation of the Municipal Finance Management Act is being closely monitored in the Province and the Department ensures that National priorities and policies are adopted and adhered to.

2.7 DEPARTMENTAL REVENUE, EXPENDITURE, AND OTHER SPECIFIC TOPICS

1.1.1 Collection of departmental revenue

The Department had projected to collect R24, 246 million own targeted revenue and was able to collect a total of R 65,087 million, exceeding its target by R 40, 841 million.

Breakdown of sources of revenue:

| | 2002/03 Actual R'000 | 2003/04 Actual R'000 | 2004/05 Actual R'000 | iarget | | % Deviation from target |
|-----------------------------------------------------------|----------------------------|----------------------------|----------------------------|--------|--------|-------------------------|
| Non-tax revenue | | | | | | |
| Sales of goods and other than capital assets and interest | 97,709 | 83,755 | 72,004 | 24,246 | 65,090 | 268% |
| TOTAL DEPARTMENTAL RECEIPTS | 97,709 | 83,755 | 72,004 | 24,246 | 65,090 | |



2.7.2 Departmental expenditure

| Programmes | Voted for 2005/06 | Roll-overs and adjustments | Virement | Total voted | Actual Expenditure | Variance |
|-------------|-------------------|----------------------------|----------|-------------|--------------------|----------|
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| Programme 1 | 31,963 | - | 2,000 | 33,963 | 32,982 | 981 |
| Programme 2 | 49,648 | - | (28,500) | 21,148 | 19,563 | 1,585 |
| Programme 3 | 48,739 | - | - | 48,739 | 47,965 | 774 |
| Programme 4 | 12,545 | - | (3,500) | 9,045 | 5,519 | 3,526 |
| Total | 142,895 | - | (30,000) | 112,895 | 106,029 | 6,866 |

2.7.3 Specific challenges and responses

• Lack of approved Departmental policies

Policies are meant to increase efficiency and internal control systems and without them efficiency and internal control systems cannot be realized. Eleven new policies have been developed, seven reviewed, analysed and submitted to the Departmental Executive Committee for approval.

• Submission of inaccurate data and meeting of due dates by Departments

Provincial Departments are engaged continuously to improve the accuracy of data and information and adhere to provincial submission dates.

Non-submission or delay in submission of infrastructure plans and performance reports from Provincial departments

Provincial Departments are encouraged to recruit and appoint appropriately skilled personnel.

2.7.4 Asset Management

The assets of the Department has been captured and the movement of furniture is continuously being updated. The asset management unit has been established and new staff have been appointed.

2.8 PROGRAMME PERFORMANCE

2.8.1 Summary of Programmes

The activities of the Department of Finance are organised in the following four programmes:

- Programme 1: Administration
- Programme 2: Sustainable Resource Management
- Programme 3: Assets and Liabilities Management
- Programme 4: Financial Governance

2.8.1.1 PROGRAMME 1: ADMINISTRATION

Purpose:

This programme is responsible for financial and administrative management support in the department.

Measurable objectives:

- To set priorities and political directives in order to meet the objectives of the Department
- To provide efficient administrative and Management Support Services
- To provide an internal enabling function and sup port service to the other programmes with regard to human resource and development and financial management

Service delivery objectives and indicators:

- Political direction.
- Overall effective and efficient management of the Department.
- Provide human resource, legal, communication and policy planning services.
- Timeous and accurate financial reports.
- Effective internal controls.

- Political direction was provided.
- The Department was effectively and efficiently managed.
- Human resources, legal, communication and policy planning services to internal clients were provided.
- Internal controls were introduced.



| Sul | b-programmes | Outputs | Output performance measures/ service delivery indicators | Actual performance against target | |
|-----|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------|-----------------------------------------------------------------|
| | | | | Target | Actual |
| 1. | Office of the MEC | Priorities and political directives in order to meet the objectives of the Department | Implemented priorities | Priorities in place | Priorities were in place |
| 2. | Management Services (Office of the Head of Department) | Efficient administrative and Management Support Services | Effective and efficient management services | Overall effective and efficient management of the Department | The Department was effectively and efficiently managed |
| 3. | Corporate Services | Effective and efficient legal services, human resource, communication and policy planning in the Department | Human resources, legal, communication and policy planning services | Filling of 122 posts | 122 posts were filled |
| | | | | Enrolment of 27 unemployed youth into learnership programme and 29 internships | Enrolled 56 unemployed youth |
| 4. | 4. Financial Management (Office of the CFO) | An internal enabling function and support service to the other programmes with regard to human resource and development and finan- | Timeous submission of financial reports (IYM/Financial Statements and Annual Reports) | Submission of 25 Reports | 24 financial reports were submitted on targeted deadlines |
| | | cial management | R24.324 million collected as own revenue | Collect revenue | Collected R 65,087 million own targeted revenue |
| | | | Development and finalisation of departmental policies | Development of 11 departmental policies | 7 departmental policies were developed and finalised |



| Sub-programmes | Outputs | Output performance measures/ service delivery indicators | Actual performatarget | ance against |
|------------------|-----------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------|---------------------------------------------------------------------------|
| | | | Target | Actual |
| 5. Communication | Media Liaison and Monitoring Service: Good relations with the | Number of Media Statements/ Advisories/ Invites issued to the media | Whenever a need arises | Eleven (11) |
| | media thus maintaining a positive image of the Department | Number of arranged Media Conferences/ Information sessions | Whenever a need arises | Two (2) |
| | Marketing, Events Management and Community Liaison: | Established Corporate Brand and Image | Established Corporate Brand | Corporate Brand established |
| | An established brand of the Department | Number of designed, printed and distributed Corporate Stationery (letterheads, business cards, complimentary slips, folders) | Designed, printed Corporate Stationery | 15 300 copies of Corporate Stationery printed and distributed |
| | | Updated Departmental Website | Regularly updated website | Website regularly updated |
| | | Number of purchased Advertorials (newspaper adverts and feature articles) | Whenever a need arises | 68 advetorials and feature articles placed in newspapers |



| Sub-programmes | Outputs | Output performance measures/ service delivery indicators | Actual performance against target | |
|------------------------------------|---------------------------------------------------------------------|----------------------------------------------------------------------------------------------|-----------------------------------|----------------------------------------------------------------------------------|
| | | | Target | Actual |
| 5. Communication (continue) | | Number of purchased radio slots/ airtime | Whenever a need arises | 610 radio adverts slots purchased |
| | | Number of Executive Council Outreach Meetings and Government Izimbizo attended | All planned | 10 Executive Council Outreach Meetings and Government Izimbizo attended |
| | | Number of events organised and managed | Whenever a need arises | Two (2) |
| | Media Production and Publications: | Designed, printed and distributed Annual Reports | 500 | 500 |
| | Informed stake- holders (Designed and printed docu- ments) | Designed, printed and distributed Budget Statements books (2006/2007) | 500 | 500 |
| | | Designed, printed and distributed Speeches (Provincial Budget: 2006) | 500 | 500 |
| | | Designed, printed and distributed Budget-Made-Easy booklets (2006) | Not set | 5 000 |
| | | Number of designed, printed and distributed staff bulletins/ news letters | 3200 | 2000 |
| | | Number of designed, printed and distributed Season's Greeting Cards for MEC and HOD | 300 | 300 |



2.8.1.2 PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT

Purpose:

This programme provides professional advice and support to the Member of the Executive Council on Provincial economic analysis, fiscal policy, public finance development and management of annual budget processes.

Measurable objectives:

- To provide for the cost related to efficient running of the programme
- To provide provincial economic and social research and analysis, that informs fiscal policy development and the annual budget process thereby contributing to the provincial growth and development strategy
- To provide fiscal policy advice, determine the MTEF, develop and optimise the provincial revenue base
- To oversee the provincial allocation process aligned with the provincial policies and the growth and development strategy
- To provide departmental/municipal policy advice, ensure budget implementation, enhance service delivery in terms of the PFMA and the MFMA

Service delivery objectives and indicators:

- Implementation of the fiscal policy and management of the budget process.
- Research and analysis that inform the fiscal policy development and the annual budget process
- Optimise the provincial revenue base
- Align budgets with Provincial priorities
- Enhance service delivery through the proper implementation of the budget.

- The fiscal policy was implemented and the budget process managed.
- Research and analysis that inform the fiscal policy development and the annual budget process was conducted
- Own revenue collection exceeded the projected amount of R272 million by R83 million
- Budgets are aligned with Provincial priorities
- Service delivery was enhanced through the proper implementation of the budget.

| Sub- programmes | Outputs | Output performance measures/ service delivery indicators | Actual performance against target | |
|-------------------------|------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------|---------------------------------------------------------------------|-----------------------------------------------------------------------------|
| | | | Target | Actual |
| 1. Programme support | Provision of the cost related to efficient running of the programme | Implementation of the fiscal policy and management of the budget process | Provision of the cost related to efficient running of the programme | Implemented the provincial fiscal policy and managed the budget process |
| 2. Economic Analysis | Updated Provincial Socio-Economic outlook that informs the budget process | Published provincial economic review and outlook | Publish provincial economic review and outlook | Draft Economic Outlook of the province report (still to be published) |
| | Research report on the impact of the budget allocation to service delivery | 1 Research report completed | 1 Research report | Completed and issued 1 Research report |
| | 2006 Provincial Budget Statement Number 1 | Updated socio- economic inputs to 2006 Provincial Budget Statement Number 1 | 2006 Provincial Budget Statement Number 1 | 2006 Provincial Budget Statement Number 1 |



| Sub- programmes | Outputs | Output performance measures/ service delivery indicators | Actual performance against target | |
|------------------------------|--------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------|----------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------|
| | | | Target | Actual |
| 3. Fiscal Policy | Increased Own Revenue collection by departments and municipalities | Rands increase in own revenue | Increased Own Revenue collection by departments | Own Revenue collection by departments exceeded projected amount |
| 4. Budget Manage- ment | Credible annual and MTEF budget | Tabling of the Annual and MTEF Provincial Budget before the Legislature | Provincial Annual and MTEF Budget | Provincial Annual and MTEF Budget was tabled before the Provincial Legislature |
| | Provincial Adjustment Budget | Tabling of the Annual and MTEF Provincial Budget before the Legislature | Provincial Adjustment Budget | Provincial Adjustment Budget was tabled before the Provincial Legislature |
| 5. Public Finance | Complete and accurate financial and non-financial reports that render policy advice to the provincial departments and municipalities | Analysis of departments and municipalities spending trends | Enhancement of service delivery | Though there is an improvement on the delivery of service, the departments are still recording high under spending |



2.8.1.3 PROGRAMME 3: ASSETS AND LIABILITIES MANAGEMENT

Purpose:

To provide policy direction, facilitate the effective and efficient management of physical and financial assets, Public Private Partnership (PPP) and Information Technology services to provincial departments and delegated municipalities.

Measurable objectives:

- To provide for the costs related to the efficient running of the programme
- To develop and implement policies for the management of assets
- To ensure the preparation of PRF annual statements
- To collect information on the socio-impact of SCM policy (PPPFA compliance)
- To provide access to government tenders
- To facilitate the efficient management of liabilities
- To establish an age analysis of creditors
- To ensure the management of backlog suspense accounts
- To provide for the availability and stability of systems 24/7
- To provide for the coordination and implementation of training programmes on systems
- To ensure proper interface between transversal systems
- To ensure accessible IT Network 24/7, 95% uptime
- To provide prompt and quality responses to users' requests

Service delivery objectives and indicators:

- Effective implementation of programme planned activities
- Ensure that 30% participation is granted to previously disadvantaged individuals (woman, youth, disabled) on government procurement
- Ensure that 50% of Government procurement expenditure is granted to BEE companies
- Ensure that 60% of procurement expenditure is granted to local contractors
- Provide training and support to Provincial Departments and Municipalities on SCM
- Establish bid advisory centres in the Province and provide training
- Compile a provincial database of suppliers and create awareness on SCM

- Create awareness and facilitate the registration of projects with National Treasury
- Provide training and share best practices on PPPs
- Research and package PPP Projects
- To provide training for the effective, efficient as well as economic management of assets
- Assist in Asset Verification at Provincial Departments and Municipalities
- Establish Asset Disposal Committees
- Ensure compliance to norms and standards from National Treasury
- Provide training and professional support services to implement and maintain systems and ensure availability of systems at all times.
- Number of departments/entities that close books monthly and annually in time
- Number of calls successfully attended to within a stipulated time
- Turnaround time to implement one new site and fully train all new users
- Decrease in number of user support requests from all departments/entities
- Implementation of system enhancements and/ or changes within a specified timeframe in all departments/entities

- Continued support of the programme
- Provincial Tender Board Repeal Act was promulgated
- Trained supply chain practitioners in provincial departments and municipalities to deal with procurement reforms
- Access to e-mails and internet is available on a daily basis



| Sub-pro- grammes | Outputs | Output performance measures/ service delivery indicators | Actual performance against target | |
|-----------------------------------------------------|-----------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | | | Target | Actual |
| 1. Programme Support | Provision of the cost related to efficient running of the programme | Improved assets and liabilities management | Facilitate the effective and efficient management of physical and financial assets, PPP and Information Technology services to provincial departments and municipalities | Effective and efficient management of physical and financial assets; PPP and Information Technology services to provincial departments and municipalities were managed |
| 2. Asset Management | Improved capacity of departments and Supply Chain practitioners to deal with procurement reforms | Supply Chain practitioners were trained in provincial departments and municipalities to deal with procurement reforms | Trained 10 practitioners per department | 103 practitioners trained on Supply Chain Management in total |
| | Supply Chain compliance report | Supply Chain compliance report finalised and issued | 1 Report | None |
| | Complete 2006 infrastructure plans | Infrastructure plans for all provincial infrastructure departments | 4 Infrastructure plans | 3 Infrastructure plans submitted |
| | Improved assets and liabilities management by departments | Improved assets and liabilities management | Update 12 asset registers | 12 asset registers updated |
| 3. Supporting and Interlinked | Access to e-mails and internet 24/7. | Functional IT Network infrastructure | Maintain 98% up-time on provincial IT network. | Maintained 98% up-time on provincial IT network. |
| Financial Systems (Information Technology) | Availability of transversal systems for 5 days. | Efficient operation of financial and non-financial systems | Availability of transversal systems, Internet and other systems 24/7. | Transversal systems, Internet and other systems were available 24/7 |
| | Prompt response to users' demands | IT service requests done with the agreed level of service (48 hours). | Service requested, installation of software, hardware and users with technical problems within 72 hours | 4 689-service requests, installation of software, hardware and users with technical problems within reasonable time. |
| | 480 officials trained on transversal systems | Improved efficiency in utilisation of transversal systems | Train 480 officials on transversal systems | 544 officials were trained |



2.8.1.4 PROGRAMME 4: FINANCIAL GOVERNANCE

Purpose:

This programme aims to promote accountability through substantive reflection of financial activities of the province as well as compliance with norms and standards.

Measurable objectives:

- To provide for the cost related to the efficient running of the programme
- To ensure that reports are in line with formats and guidelines
- To ensure that Departments comply 100% with provin cial formats and guidelines
- To ensure that a completed set of Accounting policies are implemented
- To facilitate the reduction in the number of Qualified audit reports
- To develop and implement norms and standards for the Province
- To promote effective optimal financial resource utilisation
- To coordinate and monitor the performance of internal audit units

Service delivery objectives and indicators:

- To ensure financial reports are in line with formats and guidelines.
- To provide training to officials in departments and municipalities.
- To develop and implement a strategy on identified problem areas and address by means of standardised frameworks and strategies.

- Annual reports tabled in the Legislature were in line with formats and guidelines
- Training was provided on the accounting policies and the Standard Chart of Accounts to officials in departments and municipalities.
- A strategy was developed to monitor and evaluate remedial steps taken by provincial departments to address identified problem areas
- Due to under staffing the strategies for risk management and internal audit were not developed.

| Sub-programmes | Outputs | Output performance measures/ service delivery indicators | Actual performance against target | |
|----------------------|---------------------------------------------------------------------|---------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | | | Target | Actual |
| 1. Programme Support | Provision of the cost related to efficient running of the programme | Provisioning of effective and efficient management and support of the programme | Building of capacity through development and training and overall management of the Programme | Capacity was built in the Programme through adoption of development programmes and strategies and plans were put in place to improve the overall management of the Programme |



| Sub-programmes | Outputs | Output performance measures/ service delivery indicators | Actual performance against target | |
|---------------------------------|-----------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------|
| | | | Target | Actual |
| 2. Accounting Services | Effective implementation of accounting practices in line with Generally Recognised Accounting Practice | Effective implementation of accounting practices | Implementation of accounting practices | Developed strategy framework in terms of audit findings and departmental remedial action plans |
| | | Number of annual financial statements submitted | Submit 12 Complete, accurate and reliable annual financial statements | 12 Complete, accurate and reliable annual financial statements submitted |
| | | Complete accurate consolidated annual financial statements of departments and public entities | Complete accurate consolidated annual financial statements of departments and public entities. | Preliminary consolidated statements submitted |
| 3. Provincial Internal Audit | Coordinated and monitored performance of Internal Audit units and committees | Accurate and reliable financial reports by departments | Accurate and reliable financial reports by departments | Not started due to capacity constraints |

PART 3:

REPORT OF THE AUDIT COMMITTEE



PART 3: REPORT OF THE AUDIT COMMITTEE

We are pleased to present our report for the financial year ended 31 March 2006.

Audit Committee Members and Attendance:

The Audit Committee consists of the three members and their meeting attendance details during the 2005/6 financial year were as follows:

| Name of Member | Number of Meetings Attended | |
|-------------------------------|--------------------------------|--|
| 1. Ms. M Mosweu (Chairperson) | 3 | |
| 2. Mr. K Chisale | 3 | |
| 3. Mr. EJ De Jager | 3 | |

Audit Committee Responsibility

The Audit Committee has complied with its responsibilities arising from section 38(1)(a) of the Public Finance Management Act (PFMA) and Treasury Regulation (TR) 3.1.13. The Committee has adopted a formal terms of reference by way of the Audit Committee Charter to guide its operations and discharge its responsibilities.

Effectiveness of Internal Control

The Internal Audit Directorate is independent of management and reports directly to the Audit Committee. The department conducted the risk assessment exercise where risks were identified, impact of risk was assessed and the system through which management is managing these risks has also been assessed. On the basis of such risk assessment, a three-year rolling plan and annual operational plans were prepared by Internal Audit and approved by the Audit Committee.

The Audit Committee is of the opinion that the control environment needs improvement to provide reasonable assurance that the major inherent risks are appropriately managed and that applicable legislation is adhered to. Management had implemented corrective action where possible to ensure that the controls are in place and operating as intended. However there are few areas that the Department needs to focus on in order to reduce risks and achieve a better level of compliance with Departmental policies and procedures. Where internal controls did not operate effectively, there were no material findings and departments' assets have been safeguarded, proper accounting records maintained and resources utilised efficiently in all significant respects.

The Quality of In-Year Management and Quarterly Reports Submitted in Terms of the PFMA and the Division Of Revenue Act.

The Audit Committee is satisfied with the content and quality of quarterly reports prepared and issued by the Accounting Officer and the Department during the year under review.

Evaluation of Financial Statements

The Audit Committee has:

- Reviewed and discussed the audited annual financial statements to be included in the annual report with the Auditor-General and the Accounting Officer;
- Reviewed the Auditor-General's management letter and management's response thereto;
- Reviewed significant adjustments resulting from the audit.

The Audit Committee concurs and accepts the Auditor-General's conclusions on the annual financial statements and is of the opinion that the audited annual financial statements be accepted and read together with the report of the Auditor-General.

Chairperson of the Audit Committee





PART 4:

ANNUAL FINANCIAL STATEMENTS





MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

Report by the Accounting Officer to the Executing Authority and the Mpumalanga Provincial Legislature of the Republic of South Africa.

1. General review of the state of financial affairs

The Department has under-spent its budget for the 2005/2006 financial year by 6,1% the main reason being as a result of unfilled vacant funded posts. The introduction of Competency Assessment for Senior Management positions also contributed a lot to the process of filling vacant posts. This is because there's usually a long time lapse after interviews are conducted and the time when candidates are assessed.

Nonetheless, we have made significant strides in filling quite a number of vacant posts and hope to fill the rest of the vacant funded posts by the end of the 2006/2007 financial year. The actual under-expenditure for compensation of employees is 27%, resulting in a saving of R14 million out of a budget of R52,361 million.

Furthermore, the over-expenditure by 14, 9% under goods and services indicates that the Department could have been under-funded on the item, whereas the under-expenditure on capital is justified by the unfilled funded vacant posts. The Department spent 91,4% of the Capex budget of R6,930 million thus under-spending by R854,000.00 (12,3%). We believe that the expenditure under Capex will improve in the next financial year, as a result of the filling of vacant funded posts.

On collection of own revenue, the Department exceeded the targeted amount of R24 million by R40 million, resulting in collection of R65 million.

2. Service rendered by the department

The Department is responsible for provincial resource allocation, monitoring and providing advisory services to all Provincial Departments.

1.1 Tariff policy

The Department will be revising its tariff on the sale of Tender bulletins in the following Financial Year.

1.2 Free Services

The Department renders Treasury support functions to all Provincial Departments and carries all the costs involved relating to SITA, LOGIS and BAS.

1.3 Inventories

The Department uses the weighted average costing method. The value of the inventory as at 31 March 2006 was R 231,000 comprising of the following:

- Domestic Consumables R15,000
- Food and Food Supplies R13,000
- Other Consumables R19,000
- Stationery and Printing R184,000

3. Capacity constraints

The pace in filling vacancies, especially senior positions was slow. The difficulty in the filling of vacant posts is as a result of the stringent requirements for positions in the finance discipline and the requirement for Competency Assessment for positions of Deputy Director and above. However, all SMS positions, except two Director positions have been filled.

4. Utilisation of donor funds

The Department did not receive any donor funds for the year under review.

5. Trading entities and public entities

There are no trading and public entities reporting to the Department.

6. Organisations to whom transfer payments have been made

The Department does not have transfer payments.

7. Public private partnerships (PPP)

The Department has established the PPP Directorate. This has developed a Provincial PPP Policy. The draft policy has been discussed with all relevant stakeholders, and is awaiting finalisation and adoption by the Executive Council.

8. Corporate governance arrangements

8.1 Risk Management Approach

A risk assessment was conducted during October 2005. All levels of management were involved. A Risk Management Plan and Fraud Prevention Plan were submitted to the Head of Department and Member of Executive Committee for approval.

8.2 Internal Audit and Audit Committees

The Department has an Internal Audit component. The Audit Committee has been appointed and is meeting regularly.

8.3 Other Governance Issues

The Department has complied with the requirement that Senior Management Members should disclose their financial interests, in order to eliminate conflict of interest.



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2006

9. Discontinued activities/activities to be discontinued

No activities have been or are going to be discontinued.

10. New/proposed activities

No new or proposed activities were undertaken during the year.

11. Asset management

The assets of the Department has been captured and the movement of furniture is continuously being updated. The asset management unit has been established and new staff has been appointed. The asset management team has also been established.

12. Events after the reporting date

No event occurred after the reporting date that has an effect on the financial statements under review.

13. Performance information

13.1 Financial Information

The Department utilizes the In-Year Monitoring as a tool to determine, verify and monitor the utilisation of its financial resources. This is done on a monthly basis through out the financial year.

13.2 Service Delivery Information

The performance of the Department is assessed from its Operational Plan. All sections in the Department compile monthly progress reports, which provide information such as achievements and challenges.

14. SCOPA resolutions

| Reference to previous audit report and SCOPA resolutions | Subject | Findings on progress |
|----------------------------------------------------------|-------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Fixed assets and vehicle fleet management | Fixed assets and vehicle fleet management | Staff has been appointed to deal with asset management and utilisation of LOGIS. Training needs of officials have been forwarded to the HRD section. Wesbank reports to date have been reconciled. |
| Information systems | Information systems | A disaster recovery plan has been developed and tested and is awaiting approval. An audit has been conducted on legal software at the Riverside Government Complex and Regional Offices. |
| Donor funding | Donor funding | In future any donation received will be handled according to Treasury Regulations. |
| Internal audit and audit committee | Internal audit and audit committee | Internal Audit staff has been appointed and the section is functioning. An Audit committee has been appointed and is meeting regularly. |
| Transfer of assets and liabilities | Transfer of assets and liabilities | Assets and liabilities have been transferred. |
| Late submission of financial statements | Late submission of financial statements | Financial statements will be submitted on time for this financial year 2005/2006. |

15. Other

None.

Approval

The Annual Financial Statements set out on pages 32 to 62 have been approved by the Accounting Officer.

RSTSHUKUDU Head of Department



REPORT OF THE AUDITOR-GENERAL TO THE MPUMALANGA PROVINCIAL LEGISLATURE ON THE FINANCIAL STATEMENTS OF VOTE 3 – DEPARTMENT OF FINANCE FOR THE YEAR ENDED 31 MARCH 2006

1. AUDIT ASSIGNMENT

The financial statements as set out on pages 32 to 62, for the year ended 31 March 2006, have been audited in terms of section 188 of the Constitution of the Republic of South Africa, 1996, read with sections 4 and 20 of the Public Audit Act, 2004 (Act No. 25 of 2004). The fixed asset opening balances have not been audited because of the timing of guidance from the National Treasury to the departments relating to the treatment, valuation and disclosure of fixed assets. These financial statements are the responsibility of the accounting officer. My responsibility is to express an opinion on these financial statements, based on the audit.

2. SCOPE

The audit was conducted in accordance with the International Standards on Auditing read with General Notice 544 of 2006, issued in Government Gazette no. 28723 of 10 April 2006 and General Notice 808 of 2006, issued in Government Gazette no. 28954 of 23 June 2006. Those standards require that I plan and perform the audit to obtain reasonable assurance that the financial statements are free of material misstatement.

An audit includes:

- examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements
- assessing the accounting principles used and significant estimates made by management
- evaluating the overall financial statement presentation.

I believe that the audit provides a reasonable basis for my opinion.

3. BASIS OF ACCOUNTING

The Department of Finance's policy is to prepare financial statements on the modified cash basis of accounting determined by the National Treasury, as described in note 1.1 to the financial statements.

4. AUDIT OPINION

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Department of Finance at 31 March 2006 and the results of its operations and its cash flows for the year then ended, in accordance with the modified

cash basis of accounting determined by the National Treasury of South Africa, as described in note 1.1 to the financial statements, and in the manner required by the Public Finance Management Act, 1999 (Act No. 1 of 1999) (PFMA).

5. EMPHASIS OF MATTER

Without qualifying the audit opinion, attention is drawn to the following matters:

5.1 Capital tangible assets

Although the additions to capital assets were verified, an updated asset register could not be obtained to ensure that the values as per the asset register reconcile to the annexure, as required by the National Treasury.

6. APPRECIATION

The assistance rendered by the staff of the Department of Finance during the audit is sincerely appreciated.

BMM Madliwa for Auditor-General

Nelspruit

31 July 2006



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 ACCOUNTING POLICIES for the year ended 31 March 2006

The Annual Financial Statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. However, where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the Financial Statements and to comply with the statutory requirements of the Public Finance Management Act, Act 1 of 1999 (as amended by Act 29 of 1999), and the Treasury Regulations issued in terms of the Act and the Division of Revenue Act, Act 1 of 2005.

1. Presentation of the Financial Statements

1.1 Basis of preparation

The Annual Financial Statements have been prepared on a modified cash basis of accounting, except where stated otherwise. The modified cash basis constitutes the cash basis of accounting supplemented with additional disclosure items. Under the cash basis of accounting transactions and other events are recognised when cash is received or paid or when the final authorisation for payment is effected on the system.

1.2 Presentation currency

All amounts have been presented in the currency of the South African Rand (R) which is also the functional currency of the department.

1.3 Rounding

Unless otherwise stated all financial figures have been rounded to the nearest one thousand Rand (R'000).

1.4 Comparative figures

Prior period comparative information has been presented in the current year's financial statements. Where necessary figures included in the prior period financial statements have been reclassified to ensure that the format in which the information is presented is consistent with the format of the current year's financial statements.

A comparison between actual and budgeted amounts per major classification of expenditure is included in the appropriation statement.

2. Revenue

2.1 Appropriated funds

Appropriated funds are recognised in the financial records on the date the appropriation becomes effective.

Adjustments to the appropriated funds made in terms of the adjustments budget process are recognised in the financial records on the date the adjustments become effective.

Total appropriated funds are presented in the statement of financial performance.

Unexpended appropriated funds are surrendered to the Provincial Revenue Fund, unless approval has been given by the Provincial Treasury to rollover the funds to the subsequent financial year. These rollover funds form part of retained funds in the annual financial statements. Amounts owing to the Provincial Revenue Fund at the end of the financial year are recognised in the statement of financial position.

2.2 Departmental revenue

All departmental revenue is paid into the Provincial Revenue Fund when received, unless otherwise stated. Amounts owing to the Provincial Revenue Fund at the end of the financial year are recognised in the statement of financial position.

2.2.1 Tax revenue

Tax revenue consists of all compulsory unrequited amounts collected by the department in accordance with laws and or regulations (excluding fines, penalties & forfeits).

Tax receipts are recognised in the statement of financial performance when received.

2.2.2 Sales of goods and services other than capital assets

The proceeds received from the sale of goods and/ or the provision of services is recognised in the statement of financial performance when the cash is received.

2.2.3 Fines, penalties & forfeits

Fines, penalties & forfeits are compulsory unrequited amounts which were imposed by a court or quasi-judicial body and collected by the department. Revenue arising from fines, penalties and forfeits is recognised in the statement of financial performance when the cash is received.

2.2.4 Interest, dividends and rent on land

Interest, dividends and rent on land is recognised in the statement of financial performance when the cash is received.



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 ACCOUNTING POLICIES for the year ended 31 March 2006

2.2.5 Sale of capital assets

The proceeds received on sale of capital assets are recognised in the statement of financial performance when the cash is received.

2.2.6 Financial transactions in assets and liabilities

Repayments of loans and advances previously extended to employees and public corporations for policy purposes are recognised as revenue in the statement of financial performance on receipt of the funds. Amounts receivable at the reporting date are disclosed in the disclosure notes to the annual financial statements.

Cheques issued in previous accounting periods that expire before being banked are recognised as revenue in the statement of financial performance when the cheque becomes stale. When the cheque is reissued the payment is made from Revenue.

2.2.7 Gifts, donations and sponsorships (transfers received)

All cash gifts, donations and sponsorships are paid into the Provincial Revenue Fund and recorded as revenue in the statement of financial performance when received. Amounts receivable at the reporting date are disclosed in the disclosure notes to the financial statements.

All in-kind gifts, donations and sponsorships are disclosed at fair value in the annexures to the financial statements.

2.3 Local and foreign aid assistance

Local and foreign aid assistance is recognised in the financial records when notification of the donation is received from the National Treasury or when the department directly receives the cash from the donor(s). The total cash amounts received during the year is reflected in the statement of financial performance as revenue.

All in-kind local and foreign aid assistance are disclosed at fair value in the annexures to the annual financial statements

The cash payments made during the year relating to local and foreign aid assistance projects are recognised as expenditure in the statement of financial performance. A receivable is recognised in the statement of financial position to the value of the amounts expensed prior to the receipt of the funds.

A payable is raised in the statement of financial position where amounts have been inappropriately expensed

using local and foreign aid assistance, Unutilised amounts are recognised in the statement of financial position.

3. Expenditure

3.1 Compensation of employees

Salaries and wages comprise payments to employees. Salaries and wages are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system.

The expenditure is classified as capital where employees were involved, on a full time basis, on capital projects during the financial year. No employees were involved on capital projects. All other payments are classified as current expense.

Social contributions include the entities' contribution to social insurance schemes paid on behalf of the employee. Social contributions are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system.

3.1.1 Short term employee benefits

Short term employee benefits comprise of leave entitlements (capped leave), thirteenth cheques and performance bonuses. The cost of short-term employee benefits is expensed as salaries and wages in the statement of financial performance when the final authorisation for payment is effected on the system.

Short-term employee benefits that give rise to a present legal or constructive obligation are disclosed in the notes to the financial statements. These amounts are not recognised in the statement of financial performance.

3.1.2 Long-term employee benefits

3.1.2.1 Termination benefits

Termination benefits such as severance packages are recognised as an expense in the statement of financial performance as a transfer when the final authorisation for payment is effected on the system.

3.1.2.2 Post employment retirement benefits

The department provides retirement benefits for certain of its employees through a defined benefit plan for government employees. These benefits are funded by both employer and employee

MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 ACCOUNTING POLICIES for the year ended 31 March 2006

contributions. Employer contributions to the fund are expensed when the final authorisation for payment to the fund is effected on the system. No provision is made for retirement benefits in the financial statements of the department. Any potential liabilities are disclosed in the financial statements of the Provincial Revenue Fund and not in the financial statements of the employer department.

The department provides medical benefits for certain of its employees. Employer contributions to the medical funds are expensed when the final authorisation for payment to the fund is effected on the system.

3.2 Goods and services

Payments made for goods and/or services are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system. The expense is classified as capital if the goods and services were used on a capital project.

3.3 Interest and rent on land

Interest and rental payments are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system. This item excludes rental for the use of buildings or other fixed structures.

3.4 Financial transactions in assets and liabilities

Debts are written off when identified as irrecoverable. Debts written-off are limited to the amount of savings and/or under-spending of appropriated funds. The write off occurs at year-end or when funds are available. No provision is made for irrecoverable amounts but amounts are disclosed as a disclosure note.

All other losses are recognised when authorisation has been granted for the recognition thereof.

3.5 Unauthorised expenditure

When discovered unauthorised expenditure is recognised as an asset in the statement of financial position until such time as the expenditure is either approved by the relevant authority, recovered from the responsible person or written off as irrecoverable in the statement of financial performance.

Unauthorised expenditure approved with funding is recognised in the statement of financial performance when the unauthorised expenditure is approved and the related funds are received. Where the amount is approved without funding it is recognised as expenditure, subject to availability of savings, in the statement of financial performance on the date of approval.

3.6 Fruitless and wasteful expenditure

Fruitless and wasteful expenditure is recognised as an asset in the statement of financial position until such time as the expenditure is recovered from the responsible person or written off as irrecoverable in the statement of financial performance.

3.7 Transfers and subsidies

Transfers and subsidies are recognised as an expense when the final authorisation for payment is effected on the system.

3.8 Expenditure for capital assets

Payments made for capital assets are recognised as an expense in the statement of financial performance when the final authorisation for payment is effected on the system.

4. Assets

4.1 Cash and cash equivalents

Cash and cash equivalents are carried in the statement of financial position at cost.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand, deposits held, other short-term highly liquid investments and bank overdrafts.

4.2 Prepayments and advances

Amounts prepaid or advanced are recognised in the statement of financial position when the payments are made.

4.3 Receivables

Receivables included in the statement of financial position arise from cash payments made that are recoverable from another party.

Revenue receivable not yet collected is included in the disclosure notes. Amounts that are potentially irrecoverable are included in the disclosure notes.



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 ACCOUNTING POLICIES for the year ended 31 March 2006

4.4 Investments

Capitalised investments are shown at cost in the statement of financial position. Any cash flows such as dividends received or proceeds from the sale of the investment are recognised in the statement of financial performance.

Investments are tested for an impairment loss whenever events or changes in circumstances indicate that the investment may be impaired. Any impairment loss is included in the disclosure notes.

4.5 Loans

Loans are recognised in the statement of financial position at the nominal amount. Amounts that are potentially irrecoverable are included in the disclosure notes.

4.6 Inventory

Inventories on hand at the reporting date are disclosed at the weighted average value in the disclosure notes.

5. Liabilities

5.1 Payables

Recognised payables mainly comprise of amounts owing to other governmental entities. These payables are recognised at historical cost in the statement of financial position.

5.2 Lease commitments

Lease commitments represent amounts owing from the reporting date to the end of the lease contract. These commitments are not recognised in the statement of financial position as a liability or as expenditure in the statement of financial performance but are included in the disclosure notes.

Operating and finance lease commitments are expensed when the payments are made. Assets acquired in terms of finance lease agreements are disclosed in the annexures to the financial statements.

5.3 Accruals

Accruals represent goods/services that have been received, but where no invoice has been received from the supplier at the reporting date, or where an invoice has been received but final authorisation for payment has not been effected on the system.

Accruals are not recognised in the statement of financial position as a liability or as expenditure in the statement of financial performance but are included in the disclosure notes.

5.4 Contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the department; or

A contingent liability is a present obligation that arises from past events but is not recognised because:

- It is not probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; or
- The amount of the obligation cannot be measured with sufficient reliability.

Contingent liabilities are included in the disclosure notes.

5.1 Commitments

Commitments represent goods/services that have been approved and/or contracted, but where no delivery has taken place at the reporting date.

Commitments are not recognised in the statement of financial position as a liability or as expenditure in the statement of financial performance but are included in the disclosure notes.

6. Net Assets

6.1 Capitalisation reserve

The capitalisation reserve comprises of financial assets and/or liabilities originating in a prior reporting period but which are recognised in the statement of financial position for the first time in the current reporting period. Amounts are transferred to the Provincial Revenue Fund on disposal, repayment or recovery of such amounts.

6.2 Recoverable revenue

Amounts are recognised as recoverable revenue when a payment made and recognised in a previous financial year becomes recoverable from a debtor.

MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 ACCOUNTING POLICIES for the year ended 31 March 2006

7. Related party transactions

Related parties are departments that control or significantly influence the department in making financial and operating decisions. Specific information with regards to related party transactions is included in the disclosure notes.

8. Key management personnel

Key management personnel are those persons having the authority and responsibility for planning, directing and controlling the activities of the department.

Compensation paid to key management personnel including their family members where relevant, is included in the disclosure notes.

9. Public private partnerships

A public private partnership (PPP) is a commercial transaction between the department and a private party in terms of which the private party:

Performs an institutional function on behalf of the institution; and/or

- acquires the use of state property for its own commercial purposes; and
- assumes substantial financial, technical and operational risks in connection with the performance of the institutional function and/or use of state property;
- receives a benefit for performing the institutional function or from utilizing the state property, either by way of:
- consideration to be paid by the department which derives from a Revenue Fund;
- charges fees to be collected by the private party from users or customers of a service provided to them; or
- a combination of such consideration and such charges or fees.

A description of the PPP arrangement, the contract fees and current and capital expenditure relating to the PPP arrangement is included in the disclosure notes.



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 APPROPRIATION STATEMENT for the year ended 31 March 2006

| | | | Арр | ropriation | per progr | amme | | | | |
|----|------------------------------------|--------------------------------|----------------------|---------------|-----------------------------|----------------------------|----------|----------------------------------------------------|-----------------------------|----------------------------|
| | | | | | 200 | 05/06 | | | 2004 | 1/05 |
| | | Adjusted Appropr- iation | Shifting of Funds | Virement | Final Appropr- iation | Actual Expend- iture | Variance | Expenditure as % of final appropr- iation | Final Appropr- iation | Actual Expend- iture |
| | | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R′000 |
| 1. | Administration | | | | | | | | | |
| | Current payment | 26,769 | | | 26,769 | 26,216 | 553 | 97.9% | 23,231 | 19,544 |
| | Transfers and subsidies | 25,763 | _ | | 25,703 | 47 | (22) | 188.0% | 23,231 | 13,344 |
| | Payment for capital assets | 4,526 | _ | 2,000 | 6,526 | 6,076 | 450 | 93.1% | 9,595 | 5,601 |
| | rayment for capital assets | 4,320 | | 2,000 | 0,320 | 0,070 | 430 | 93.170 | 3,333 | 3,001 |
| 2. | Sustainable Resource | | | | | | | | | |
| | Management | | | | | | | | | |
| | Current payment | 49,621 | - | (28,500) | 21,121 | 19,539 | 1,582 | 92.5% | 100,969 | 20,469 |
| | Transfers and subsidies | 27 | _ | _ | 27 | 24 | 3 | 88.9% | _ | _ |
| | Payment for capital assets | - | - | - | - | - | - | 0.0% | 3,200 | - |
| 3. | Assets and Liabilities | | | | | | | | | |
| | | | | | | | | | | |
| | Current payment | 48,313 | - | - | 48,313 | 47,935 | 378 | 99.2% | 47,766 | 43,707 |
| | Transfers and subsidies | 22 | - | - | 22 | 30 | (8) | 136.4% | - | - |
| | Payment for capital assets | 404 | - | - | 404 | - | 404 | 0.0% | 2,550 | 462 |
| 4. | Financial Governance | | | | | | | | | |
| | Current payment | 12,529 | - | (3,500) | 9,029 | 5,505 | 3,524 | 61.0% | 4,231 | 4,397 |
| | Transfers and subsidies | 16 | - | - | 16 | 14 | 2 | 87.5% | - | - |
| | Payment for capital assets | - | - | - | - | - | - | - | - | - |
| | Subtotal | 142,252 | - | (30,000) | 112,252 | 105,386 | 6,866 | 93.9% | 191,542 | 94,180 |
| | Statutory Appropriation | | | | | | | | | |
| | Current payment | 643 | | | 643 | 643 | - | 100.0% | 620 | 643 |
| | TOTAL | 142,895 | _ | (30,000) | 112,895 | 106,029 | 6,866 | 93.9% | 192,162 | 94,823 |
| | Reconciliation with Statem | | Performanc | | ĺ | , | , | | , | , |
| | Add: | | | | | | | | | |
| | Prior year unauthorised exp | enditure approv | ed with fund | ling | - | | | | - | |
| | Departmental receipts | | | | 65,090 | | | | 72,004 | |
| | Local and foreign aid assist | | | | | | 110 | | | |
| | Actual amounts per Statem revenue) | ents of Financia | l Performano | ce (Total | 177,985 | | | | 264,276 | |
| | Add: | | | | | | | | L | |
| | Local and foreign aid assist | ance | | | | - | | | | 110 |
| | Prior year unauthorised exp | penditure approv | ed | | | _ | | | | 84,303 |
| | Prior year fruitless and wast | | | | | | | | | |
| | | | | | | | | | | |
| | Actual amounts per Statem | ents of Financial | l Performano | e (Total expe | nditure) | 106,029 | | | | 179,236 |



| Appropriation per economic classification | | | | | | | | | | | | | |
|-------------------------------------------|--------------------------------|----------------------|----------|-----------------------------|----------------------------|----------|-----------------------------------------------|-----------------------------|-----------------------|--|--|--|--|
| | | | | 2005/06 | • | | | 2004/05 | | | | | |
| | Adjusted Appropr- iation | Shifting of Funds | Virement | Final Appropr- iation | Actual Expend- iture | Variance | Expenditure as % of final appropriation | Final Appropr- iation | Actual expenditure | | | | |
| | R'000 | R′000 | R'000 | R'000 | R'000 | R'000 | % | R′000 | R'000 | | | | |
| Current payments | | | | | | | | | | | | | |
| Compensation of employees | 57,718 | - | (6,000) | 51,718 | 37,706 | 14,012 | 72.9% | 41,517 | 25,499 | | | | |
| Goods and services | 79,514 | - | (26,000) | 53,514 | 61,489 | (7,975) | 114.9% | 134,680 | 62,618 | | | | |
| Transfers and subsidies | | | | | | | | | | | | | |
| Provinces and municipalities | 90 | - | - | 90 | 115 | (25) | 127.8% | - | - | | | | |
| Payments for capital | | | | | | | | | | | | | |
| assets | | | | | | | | | | | | | |
| Buildings and other | 2.500 | | | 2.500 | 1 446 | 1.054 | F7.00/ | 11 202 | F 140 | | | | |
| fixed structures | 2,500 | - | - | 2,500 | 1,446 | 1,054 | 57.8% | 11,303 | 5,149 | | | | |
| Machinery and equipment | 2,430 | 1 | 2,000 | 4,430 | 4,630 | (200) | 104.5% | 4,042 | 914 | | | | |
| Total | 142,252 | - | (30,000) | 112,252 | 105,386 | 6,866 | 93.9% | 191,542 | 94,180 | | | | |

| Statutory Appropriation | | | | | | | | | | | | | |
|------------------------------------------------------------------------|--------------------------------|----------------------|----------|-----------------------------|----------------------------|----------|-----------------------------------------------|-----------------------------|-----------------------|--|--|--|--|
| | 20 | 2004/05 | | | | | | | | | | | |
| Details of direct changes against the Provincial Revenue Fund | Adjusted Appropr- iation | Shifting of Funds | Virement | Final Appropr- iation | Actual Expend- iture | Variance | Expenditure as % of final appropriation | Final Appropr- iation | Actual expenditure | | | | |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R′000 | | | | |
| Member of Executive council | 643 | - | - | 643 | 643 | - | 100% | 620 | 643 | | | | |
| Total | 643 | - | - | 643 | 643 | - | 100% | 620 | 643 | | | | |



| | PROGRAMME 1: ADMINISTRATION | | | | | | | | | | | | |
|-------------------------------|--------------------------------|----------------------|----------|-----------------------------|----------------------------|----------|-----------------------------------------------|-----------------------------|-----------------------|--|--|--|--|
| | | | | 2005/06 | | | | 200 | 04/05 | | | | |
| Programme per subprogramme | Adjusted Appropr- iation | Shifting of Funds | Virement | Final Appropr- iation | Actual Expend- iture | Variance | Expenditure as % of final appropriation | Final Appropr- iation | Actual Expenditure | | | | |
| | R'000 | R'000 | R'000 | R′000 | R'000 | R'000 | % | R′000 | R'000 | | | | |
| 1.1 Member of the | | | | | | | | | | | | | |
| Executive Council | | | | | | | | | | | | | |
| Current payment | 2,584 | | | 2,584 | 1,447 | 1,137 | 56.0% | 2,387 | 1,936 | | | | |
| Transfers and subsidies | 5 | | | 5 | 5 | - | 100.0% | | | | | | |
| 1.2 Management Services | | | | | | | | | | | | | |
| Current payment | 2,080 | | | 2,080 | 1,254 | 826 | 60.3% | 2,601 | 2,522 | | | | |
| Transfers and subsidies | 3 | | | 3 | 4 | (1) | 133.3% | | | | | | |
| 1.3 Corporate Services | | | | | | | | | | | | | |
| Current payment | 9,525 | | | 9,525 | 10,503 | (978) | 110.3% | 18,243 | 15,086 | | | | |
| Transfers and subsidies | 8 | | | 8 | 26 | (18) | 325.0% | | | | | | |
| 1.4 Financial | | | | | | | | | | | | | |
| Management | 10.670 | | | 40.5 | 10.106 | (4.40.6) | 110 50/ | | | | | | |
| Current payment | 10,670 | | | 10,670 | 12,106 | (1,436) | 113.5% | 9,595 | 5,601 | | | | |
| Transfers and subsidies | 6 | | | 6 | 10 | (4) | 166.7% | | | | | | |
| Payment for capital assets | 4,526 | | 2,000 | 6,526 | 6,076 | 450 | 93.1% | | | | | | |
| 1.5 Internal Audit | | | | | | | | | | | | | |
| Current payment | 1,910 | | | 1,910 | 906 | 1,004 | 47.4% | | | | | | |
| Transfers and subsidies | 3 | | | 3 | 2 | 1 | 66.7% | | | | | | |
| TOTAL | 31,320 | | 2,000 | 33,320 | 32,339 | 981 | 97.1% | 32,826 | 25,145 | | | | |

| | | | | 2005/06 | , | | | 2 | 004/05 |
|-------------------------------------------|--------------------------------|----------------------|----------|-----------------------------|----------------------------|----------|-----------------------------------------------|-----------------------------|-----------------------|
| Economic Classification | Adjusted Appropr- iation | Shifting of Funds | Virement | Final Appropr- iation | Actual Expend- iture | Variance | Expenditure as % of final appropriation | Final Appropr- iation | Actual Expenditure |
| | R'000 | R′000 | R′000 | R'000 | R′000 | R′000 | % | R'000 | R'000 |
| Current payment Compensation of employees | 19,397 | | | 19,397 | 15,551 | 3,846 | 80.2% | 11,553 | 8,947 |
| Goods and services | 7,372 | | | 7,372 | 10,665 | (3,293) | 144.7% | 11,678 | 10,597 |
| Transfers and subsidies to: | 25 | | | 25 | 47 | (22) | 188% | | |
| Payment for capital assets | | | | | | | | | |
| Buildings and other fixed structures | 2,500 | | | 2,500 | 1,446 | 1,054 | 57.8% | 8,103 | 5,149 |
| Machinery and equipment | 2,026 | | 2,000 | 4,026 | 4,630 | (604) | 115.0% | 1,492 | 452 |
| Total | 31,320 | - | 2,000 | 33,320 | 32,339 | 981 | 97.1% | 32,826 | 25,145 |



| | PROGRAMME 2: SUSTAINABLE RESOURCE MANAGEMENT | | | | | | | | | | | | |
|----------------------------|----------------------------------------------|-------------------------|----------|-----------------------------|----------------------------|----------|-----------------------------------------------|-----------------------------|----------------------------|--|--|--|--|
| | | | | 2005/0 | 6 | | | 200 | 4/05 | | | | |
| Programme per subprogramme | Adjusted Appropr- iation | Shifting of Funds | Virement | Final Appropr- iation | Actual Expend- iture | Variance | Expenditure as % of final appropriation | Final Appropr- iation | Actual Expend- iture | | | | |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R′000 | | | | |
| 1.1 Programme Support | | | | | | | | | | | | | |
| Current payment | 10,338 | | (1,500) | 8,838 | 9,348 | (510) | 105.8% | 2,127 | 3,065 | | | | |
| Transfers and subsidies | 11 | | | 11 | 2 | 9 | 18.2% | | | | | | |
| 1.2 Economic Analysis | | | | | | | | | | | | | |
| Current payment | 2,613 | | (1,200) | 1,413 | 1,513 | (100) | 107.1% | | | | | | |
| Transfers and subsidies | 4 | | | 4 | 2 | 2 | 50% | | | | | | |
| 1.3 Fiscal Policy | | | | | | | | | | | | | |
| Current payment | 3,204 | | (2,100) | 1,104 | 2,038 | (934) | 184.6% | 1,613 | 1,721 | | | | |
| Transfers and subsidies | 3 | | | 3 | 4 | (1) | 133.3% | | | | | | |
| 1.4 Budget Management | | | | | | | | | | | | | |
| Current payment | 22,296 4 | | (20,000) | 2,296 4 | 2,463 | (167) | 107.3% 75.0% | 8,500 | 2,656 | | | | |
| Transfers and subsidies | | | | | | | | | | | | | |
| Payment for capital assets | | | | | | | | 3,200 | | | | | |
| 1.5 Public Finance | | | | | | | | | | | | | |
| Current payment | 11,170 | | (3,700) | 7,470 | 4,177 | 3,293 | 55.9% | 88,729 | 13,027 | | | | |
| Transfers and subsidies | 5 | | | 5 | 13 | (8) | 260.0% | | | | | | |
| TOTAL | 49,648 | | (28,500) | 21,148 | 19,563 | 1,585 | 92.5% | 104,169 | 20,469 | | | | |



| | 2005/06 | | | 2004/05 | | | | | |
|--------------------------------------|--------------------------------|----------------------|----------|-----------------------------|----------------------------|----------|------------------------------------------------------------|-----------------------------|----------------------------|
| Economic Classification | Adjusted Appro- priation | Shifting of Funds | Virement | Final Appropria- tion | Actual Expend- iture | Variance | Expendi- ture as % of final appropria- tion | Final Appro- priation | Actual Expendi- ture |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payment | | | | | | | | | |
| Compensation of employees | 13,827 | | (4,500) | 9,327 | 7,534 | 1,793 | 80.8% | 14,531 | 8,166 |
| Goods and services | 35,794 | | (24,000) | 11,794 | 12,005 | (211) | 101.8% | 86,438 | 12,303 |
| Transfers and subsidies to: | 27 | | | 27 | 24 | 3 | 88.9% | | |
| Payment for capital assets | | | | | | | | | |
| Buildings and other fixed structures | | | | | | | | 3,200 | |
| Total | 49,648 | - | (28,500) | 21,148 | 19,563 | 1,585 | 92.5% | 104,169 | 20,469 |

| PROGRAMME 3: ASSETS AND LIABILITIES | | | | | | | | | | | | |
|-------------------------------------|----------|----------|----------|----------|---------|----------|--------------------|--------|-------------|--|--|--|
| | | | | 2005/06 | | | | 2004/ | 05 | | | |
| | Adjusted | Shifting | Virement | | Actual | Variance | Expenditure | Final | | | | |
| Programme per sub-programme | Appropr- | of Funds | | Appropr- | Expend- | | as % of | | Expenditure | | | |
| | iation | | | iation | iture | | final | iation | | | | |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | appropriation % | R'000 | R'000 | | | |
| 1 1 D | KUUU | K UUU | K UUU | KUUU | K 000 | K 000 | 70 | K 000 | K UUU | | | |
| 1.1 Programme Support | | | | | | | | | | | | |
| Current payment | 1,195 | | | 1,195 | 559 | 636 | 46.8% | | | | | |
| Transfers and subsidies | 5 | | | 5 | | 5 | | | | | | |
| 1.2 Asset Management | | | | | | | | | | | | |
| Current payment | 12,692 | | | 12,692 | 5,246 | 7,446 | 41.3% | 7,108 | 2,309 | | | |
| Transfers and subsidies | 8 | | | 8 | 8 | | 100.0% | | | | | |
| 1.3 Liabilities Management | | | | | | | | | | | | |
| Current payment | | | | | | | | | | | | |
| Transfers and subsidies | | | | | | | | | | | | |
| 1.4 Supporting & Interlinked | | | | | | | | | | | | |
| Financial Systems | | | | | | | | | | | | |
| Current payment | 34,426 | | | 34,426 | 42,130 | (7,704) | 122.4% | 40,658 | 41,398 | | | |
| Transfers and subsidies | 9 | | | 9 | 22 | (13) | 244.4% | | | | | |
| Payment for capital assets | 404 | | | 404 | | 404 | | 2,550 | 462 | | | |
| TOTAL | 48,739 | | | 48,739 | 47,965 | 774 | 98.4% | 50,316 | 44,169 | | | |



| | | , | , | 2005/06 | , | , | | 2004/05 | | |
|----------------------------|---------------------------|-------|-------|------------------------|--------|----------|-----------------------------------------------|------------------------|-----------------------|--|
| Economic Classification | Adjusted Appropriation | | | Final Appropriation | | Variance | Expenditure as % of final appropriation | Final Appropriation | Actual Expenditure | |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R′000 | R'000 | |
| Current payment | | | | | | | | | | |
| Compensation of | 17,753 | | | 17,753 | 10,615 | 7,138 | 59.8% | 12,865 | 6,922 | |
| employees | | | | | | | | | | |
| Goods and services | 30,560 | | | 30,560 | 37,320 | (6,760) | 122.1% | 34,901 | 36,785 | |
| Transfers and subsidies | | | | | | | | | | |
| to: | 22 | | | 22 | 30 | (8) | 136.4% | - | - | |
| Payment for capital | | | | | | | | | | |
| assets | | | | | | | | | | |
| Machinery and | 404 | | | 404 | | 404 | | 2,550 | 462 | |
| equipment | | | | | | | | | | |
| Total | 48,739 | - | - | 48,739 | 47,965 | 774 | 98.4% | 50,316 | 44,169 | |

| PROGRAMME 4: FINANCIAL GOVERNANCE | | | | | | | | | | | | |
|-----------------------------------|---------------|----------|----------|---------------|--------|-------|---------------|-------|--------|--|--|--|
| | | | | 2005/06 | | | | 2004/ | 05 | | | |
| | | | | | | | Expenditure | | | | | |
| Programme per | | | | | | | as % of | | | | | |
| subprogramme | Adjusted | _ | Virement | | Actual | | final | Final | Actual | | | |
| | Appropriation | of Funds | | Appropriation | - | | appropriation | | - | | | |
| | R′000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 | | | |
| 1.1 Programme Support | | | | | | | | | | | | |
| Current payment | 2,509 | | (1,000) | 1,509 | 1,234 | 275 | 81.8% | 1,104 | 456 | | | |
| Transfers and subsidies | 2 | | | 2 | 2 | - | 100.0% | | | | | |
| 1.2 Accounting Services | | | | | | | | | | | | |
| Current payment | 3,759 | | (500) | 3,259 | 1,616 | 1,643 | 49.6% | 493 | 1,344 | | | |
| Transfers and subsidies | 3 | | | 3 | 3 | - | 100.0% | | | | | |
| 1.3 Norms and Standard | | | | | | | | | | | | |
| Current payment | 5,537 | | (2,000) | 3,537 | 2,635 | 902 | 74.5% | 2,634 | 2,597 | | | |
| Transfers and subsidies | 10 | | | 10 | 9 | 1 | 90.0% | | | | | |
| 1.4 Risk Management | | | | | | | | | | | | |
| Current payment | 724 | | | 724 | 20 | 704 | 2.8% | | | | | |
| Transfers and subsidies | 1 | | | 1 | | 1 | | | | | | |
| 1.5 Provincial Internal | | | | | | | | | | | | |
| Audit | | | | | | | | | | | | |
| Current payment | - | | | - | | - | | | | | | |
| Transfers and subsidies | - | | | - | | - | | | | | | |
| TOTAL | 12,545 | | (3,500) | 9,045 | 5,519 | 3,526 | 61.0% | 4,231 | 4,397 | | | |



| | | | | 2004/05 | | | | | |
|------------------------------|-------------------------------------------------------|-------|---------|---------------|-------------|----------|-------|------------------------|--------|
| | Adjusted Shifting Final Actual Variance as % of final | | | | | | | | Actual |
| Economic Classification | Appropriation | 0 | | Appropriation | Expenditure | Variance | | Final Appropriation | |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| Current payment | | | | | | | | | |
| Compensation of employees | 6,741 | | (1,500) | 5,241 | 4,006 | 1,235 | 76.4% | 2,568 | 1,464 |
| Goods and services | 5,788 | | (2,000) | 3,788 | 1,499 | 2,289 | 39.6% | 1,663 | 2,933 |
| Transfers and subsidies to: | | | | | | | | | |
| Provinces and municipalities | 16 | | | 16 | 14 | 2 | 87.5% | - | - |
| Total | 12,545 | - | (3,500) | 9,045 | 5,519 | 3,526 | 61.0% | 4,231 | 4,397 |



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 NOTES TO THE APPROPRIATION STATEMENT for the year ended 31 March 2006

1. Detail of transfers and subsidies as per Appropriation Act (after Virement):

Details of these transactions can be viewed in Note 9 and Annexure 1F.

2. Detail of specifically and exclusively appropriated amounts voted (after Virement):

Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the Annual Financial Statements.

3. Detail on financial transactions in assets and liabilities

None.

4. Explanations of material variances from Amounts Voted (after Virement):

| 4.1 Per Programme | Final Appropriation | Actual Expenditure | Variance R'000 | Variance as a % of Final Appropriation |
|----------------------------------|------------------------|-----------------------|----------------|----------------------------------------------|
| Administration | 33,963 | 32,982 | 981 | 3% |
| Sustainable Resource Management. | 21,148 | 19,563 | 1,585 | 7% |
| Assets and Liabilities | 48,739 | 47,965 | 774 | 2% |
| Financial Governance | 9,045 | 5,519 | 3,526 | 39% |

Savings was a result of unfilled but budgeted posts and savings on capital expenditure.

| 4.2 Per Programme | Final Appropriation | Actual Expenditure | Variance R'000 | Variance as a % of Final Appropriation |
|--------------------------------------|------------------------|-----------------------|-------------------|----------------------------------------|
| Current payment: | | | | |
| Compensation of employees | 52,361 | 38,349 | 14,012 | 27% |
| Goods and services | 53,514 | 61,489 | (7,975) | (15)% |
| | | | | |
| Transfers and subsidies: | | | | |
| Provinces and municipalities | 90 | 115 | 25 | (28)% |
| | | | | |
| Payments for capital assets: | | | | |
| Buildings and other fixed structures | 2,500 | 1,446 | (1,054) | (42)% |
| Machinery and equipment | 4,430 | 4,630 | (200) | (5)% |

Savings was a result of unfilled but budgeted posts and savings on capital expenditure. Overspending on goods and services were caused by under budgeting and the high costs for SITA expenditure caused by expansion and high utilisation of systems by departments.



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 STATEMENT OF FINANCIAL PERFORMANCE for the year ended 31 March 2006

| | Note | 2005/06 R'000 | 2004/05 R'000 |
|--------------------------------------------------|--------|------------------|------------------|
| REVENUE | | K 000 | K 000 |
| Annual appropriation | 1 [| 112,252 | 191,542 |
| Statutory appropriation | 2 | 643 | 620 |
| Departmental revenue | 3 | 65,090 | 72,004 |
| Local and foreign aid assistance | 4 | - | 110 |
| TOTAL REVENUE | - | 177,985 | 264,276 |
| EXPENDITURE | | | |
| Current expenditure | | | |
| Compensation of employees | 5 | 38,349 | 26,142 |
| Goods and services | 6 | 61,489 | 62,618 |
| Local and foreign aid assistance | 4 | - | 110 |
| Unauthorised expenditure approved | 9 | - | 84,303 |
| Total current expenditure | - | 99,838 | 173,173 |
| Transfers and subsidies | 7 | 115 | - |
| Expenditure for capital assets | | | |
| Buildings and other fixed structures | 8 | 1,446 | 5,149 |
| Machinery and equipment | 8 | 4,630 | 914 |
| Local and foreign aid assistance | 4 | - | - |
| Unauthorised expenditure approved | 9 | - | - |
| Total expenditure for capital assets | _ | 6,076 | 6,063 |
| TOTAL EXPENDITURE | - | 106,029 | 179,236 |
| SURPLUS/(DEFICIT) | | 71,956 | 85,040 |
| Add back unauthorised expenditure | 9 | - | - |
| SURPLUS/(DEFICIT) FOR THE YEAR | - - | 71,956 | 85,040 |
| Reconciliation of Surplus/(Deficit) for the year | | | |
| Voted Funds | 12 | 6,866 | 13,036 |
| Departmental Revenue | 13 | 65,090 | 72,004 |
| Local and foreign aid assistance | 4 | - | - |
| SURPLUS/(DEFICIT) FOR THE YEAR | - | 71,956 | 85,040 |
| | - | | |



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 STATEMENT OF FINANCIAL POSITION for the year ended 31 March 2006

| | Note | 2005/06 R'000 | 2004/05 R'000 |
|------------------------------------------------------------|------|------------------|------------------|
| ASSETS | | | |
| Current assets | _ | 6,881 | 87,933 |
| Unauthorised expenditure | 9 | - | - |
| Cash and cash equivalents | 10 | 6,811 | 33,497 |
| Receivables | 11 | 70 | 54,436 |
| Local and foreign aid assistance receivable | 4 | - | - |
| | _ | | |
| TOTAL ASSETS | _ | 6,881 | 87,933 |
| LIABILITIES | | | |
| Current liabilities | | 6,881 | 87,933 |
| Voted funds to be surrendered to the Revenue Fund | 12 | 6,866 | 86,622 |
| Departmental revenue to be surrendered to the Revenue Fund | 13 | 15 | 1,311 |
| Local and foreign aid assistance repayable | 4 | - | - |
| Local and foreign aid assistance unutilised | 4 | - | - |
| | | | |
| TOTAL LIABILITIES | _ | 6,881 | 87,933 |
| NET ASSETS | _ | | |
| | _ | | |
| TOTAL | - | <u> </u> | |



MPUMALANGA – DEPARTMENT OF FINANCE: VOTE 3 STATEMENT OF CHANGES IN NET ASSETS for the year ended 31 March 2006

| | Note | 2005/06 | 2004/05 |
|----------------------------------------------------|------|---------|---------|
| | | R'000 | R′000 |
| | | | 0.70 |
| Capitalisation Reserves | | - | 250 |
| Opening balance | | - | (250) |
| Transfers: | | | |
| Closing balance | | | |
| | | | |
| Recoverable revenue | | | |
| Opening balance | | - | 12 |
| Transfers | | | |
| Debts recovered (included in departmental revenue) | | - | (12) |
| Closing balance | | | |
| | | | |
| | | | |
| TOTAL | | | |



| | Note | 2005/06 | 2004/05 |
|--------------------------------------------------------|------|-----------|-----------|
| | | R′000 | R'000 |
| CASH FLOWS FROM OPERATING ACTIVITIES | | | |
| Receipts | | 177,973 | 264,276 |
| Annual appropriated funds received | 1.1 | 112,252 | 191,542 |
| Statutory appropriated funds received | | 643 | 620 |
| Departmental revenue received | | 65,078 | 72,004 |
| Local and foreign aid assistance received | 4 | - | 110 |
| | | | |
| Net (increase)/decrease in working capital | | 54,366 | (34,520) |
| Surrendered to Revenue Fund | | (153,008) | (144,337) |
| Current payments | | (99,838) | (88,870) |
| Transfers and subsidies paid | | (115) | - |
| Net cash flow available from operating activities | 15 | (20,622) | (3,451) |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | |
| Payments for capital assets | | (6,076) | (6,063) |
| Proceeds from sale of capital assets | 3 | 12 | - |
| (Increase)/decrease in loans | | - | (262) |
| Net cash flows from investing activities | _ | (6,064) | (6,325) |
| Net increase/(decrease) in cash and cash equivalents | | (26,686) | (9,776) |
| Cash and cash equivalents at the beginning of the year | | 33,497 | 43,273 |
| Cash and cash equivalents for the year ended | 16 | 6,811 | 33,497 |



1. Annual Appropriation

1.1.1 Annual Appropriation

| | Final Appropriation | Actual Funds Received | Funds not requested/ not received | Appropriation received 2004/05 |
|------------------------------------|------------------------|--------------------------|-----------------------------------------|--------------------------------------|
| | R′000 | R′000 | R'000 | R′000 |
| Administration | 33,320 | 33,320 | - | 32,826 |
| Sustainable Resource Management | 21,148 | 21,148 | - | 104,169 |
| Assets and Liabilities | 48,739 | 48,739 | - | 50,316 |
| Financial Governance | 9,045 | 9,045 | - | 4,231 |
| Total | 112,252 | 112,252 | | 191,542 |

2. Statutory Appropriation

| | 2005/06 | 2004/05 |
|-------------------------------|---------|---------|
| Member of executive committee | | |
| | 643 | 620 |
| | 643 | 620 |

3. Departmental revenue to be surrendered to revenue fund Description

| | Notes | 2005/06 | 2004/05 |
|-------------------------------------------------------|-------|---------|---------|
| Sales of goods and services other than capital assets | 3.1 | 1,737 | 1,592 |
| Interest, dividends and rent on land | 3.2 | 63,341 | 70,412 |
| Sales of capital assets | 3.3 | 12 | - |
| Total revenue collected | - | 65,090 | 72,004 |
| Less: Departmental Revenue Budgeted | | - | - |
| Departmental revenue collected | | 65,090 | 72,004 |
| | | | |



3.1 Sales of goods and services other than capital assets

| | 2005/06 | 2004/05 |
|------------------------------------------|---------|---------|
| Other sales | 1,737 | 1,592 |
| Total | 1,737 | 1,592 |
| 3.2 Interest, dividends and rent on land | | |
| | 2005/06 | 2004/05 |
| Interest | 63,341 | 70,412 |
| Total | 63,341 | 70,412 |
| 3.3 Sale of capital assets | | |
| | 2005/06 | 2004/05 |
| Other capital assets | 12 | - |
| Total | | |

4. Local and foreign aid assistance

| 4. LO | cai and foreign aid assistance | | |
|-------|------------------------------------|---------|---------|
| 4.1 | Assistance received in cash: Other | 2005/06 | 2004/05 |
| | Local | | |
| | Opening Balance | | |
| | Revenue | - | 110 |
| | Expenditure | - | |
| | Current | - | (110) |
| | Capital | | |
| | Closing Balance | | - |
| | | | |



| Total | | |
|--------------------------------------------------|---------|---------|
| Opening Balance | - | - |
| Revenue | - | 110 |
| Expenditure | - | |
| Current | - | (110) |
| Capital | - | - |
| Closing Balance | | |
| Analysis of balance | | |
| Local and foreign aid receivable | | |
| Local and foreign aid unutilised | | |
| Local and foreign aid payable to RDP fund/donors | | |
| Closing balance | | _ |
| | | |
| 5. Compensation of employees | | |
| | 2005/06 | 2004/05 |
| 5.1 Salaries and Wages | R′000 | R'000 |
| Basic salary | 25,540 | 17,763 |
| Performance award | 1,448 | 86 |
| Service Based | 60 | 64 |
| Compensative/circumstantial | 1,009 | 1,072 |
| Periodic payments | - | 21 |
| Other non-pensionable allowances | 5,261 | 3,156 |
| | 33,318 | 22,162 |
| 5.2 Social contributions | | |
| 5.2.1 Employer contributions Pension | 3,320 | 2 505 |
| | , | 2,595 |
| Medical Regraining accurail | 1,706 | 1,380 |
| Bargaining council | 5 | 5 |
| | 5,031 | 3,980 |
| Total compensation of employees | 38,349 | 26,142 |
| Average number of employees | 244 | 144 |



6. Goods and services

| | Note | 2005/06 | 2004/05 |
|-----------------------------------------------|------|---------|---------|
| | | R′000 | R'000 |
| Advertising | | 1,692 | 1,226 |
| Bank charges and card fees | | 22 | 25 |
| Bursaries (employees) | | 116 | 42 |
| Communication | | 1,327 | 1,379 |
| Computer services | | 33,483 | 34,151 |
| Consultants, contractors and special services | | 4,823 | 10,104 |
| Drivers' licences and permits | | 7 | 4 |
| Entertainment | | - | 3 |
| External audit fees | 6.1 | 3,371 | 3,570 |
| Equipment less than R5000 | | 1,015 | 644 |
| Government motor transport | | 724 | 370 |
| Inventory | 6.2 | 4,136 | 2,474 |
| Learnerships | | 23 | - |
| Legal fees | | 301 | 28 |
| Maintenance, repairs and running cost | | 317 | 1,485 |
| Operating leases | | 1,856 | 1,449 |
| Printing and publications | | 245 | - |
| Professional bodies and membership fees | | 8 | 39 |
| Resettlement cost | | 170 | 3 |
| Subscriptions | | 17 | - |
| System access fees | | 201 | 258 |
| Owned leasehold property expenditure | | 825 | 735 |
| Travel and subsistence | 6.3 | 4,938 | 3,425 |
| Venues and facilities | | 874 | 735 |
| Protective, special clothing & uniforms | | 6 | 94 |
| Training & staff development | | 550 | 298 |
| Town & regional planning | | 442 | 77 |
| | | 61,489 | 62,618 |
| | | | |



| | | | 2005/06 R'000 | 2004/05 R'000 |
|-------|----------------------------------------|----------|------------------|------------------|
| 6.1 | External audit fees | | | |
| | Regulatory audits | | 842 | 966 |
| | Performance audits | | 1,630 | 157 |
| | Other audits | | 899_ | 2,447 |
| | Total external audit fees | | 3,371_ | 3,570 |
| | | | 2005/06 | 2004/05 |
| | | | R'000 | R'000 |
| 6.2 | Inventory Domestic consumables | | 106 | 69 |
| | Agricultural | | 413 | 09 |
| | Learning and teaching support material | | 637 | 16 |
| | Food and Food supplies | | 690 | 500 |
| | Other consumables | | 090 | 66 |
| | Parts and other maintenance material | | 384 | 57 |
| | Stationery and printing | | 1,906 | 1,766 |
| | Stationery and printing | | 4,136 | 2,474 |
| | | | | |
| 6.3 | Travel and subsistence | | | |
| | Local | | 4,938 | 3,425 |
| | Foreign | | - | - |
| | Total travel and subsistence | | 4,938 | 3,425 |
| 7. Tr | ansfers and subsidies | | | |
| | | Notes | 2005/06 R'000 | 2004/05 R'000 |
| | Drawin and and mannining lities | | | |
| | Provinces and municipalities | Annex 1F | 115 | |
| | | | 113 | - |
| | | | 115 | |
| | | | | |
| о г | Evnowditure for conital accets | | 2005/06 R'000 | 2004/05 R'000 |
| ö. I | expenditure for capital assets | | | |
| | Buildings and other fixed structures | Annex 4 | 1,446 | 5,149 |
| | Machinery and equipment | Annex 4 | 4,630 | 914 |
| | Total | | 6,076 | 6,063 |
| | | | | |



| 9. | Unai | uthorised expenditure | | | | | 2005/06 R'000 | 2004/05 R'000 |
|-------|-------|-----------------------------------------------------------------------|-----------------|-----------------|-------|--------|------------------|------------------|
| • | 01141 | anorisea emperiariare | | | | | | |
| | 9.1. | Reconciliation of unauthorised exp | penditure | | | | | |
| | | Opening balance | | | | | - | 1,303,861 |
| | | Unauthorised expenditure – currer Amounts approved by Parliament/I | | (th funding) | | | - | (94.202) |
| | | Current expenditure | Legisiature (wi | itii itiiiding) | | Г | | (84,303) |
| | | Transfers and subsidies | | | | | - | (04,303) |
| | | Expenditure for capital assets | | | | | | |
| | | Amounts approved by Parliament/I | Legislature (wi | thout fundin | g) | | - | - |
| | | Current expenditure | | | | Γ | | |
| | | Transfers and subsidies | | | | | | |
| | | Expenditure for capital assets | , | 15 | | L | | |
| | | Transfer to receivables for recovery | | | | _ | | (1,219,558) |
| | | Unauthorised expenditure awaiting | g authorisation | 1 | | - | | |
| | 9.2 | Analysis of Current Unautho | rised expendi | ture | | | | |
| Incid | lent | Disciplinary steps taken/crim | ninal proceedi | ngs | | | 2005/06 R'000 | 2004/05 R'000 |
| | | R1,219,558 is the unauthorise | ed expenditure | e from prior | years | | K 000 | K 000 |
| 10. | C | ash and cash equivalents | | | | | | |
| | C | onsolidated Paymaster General Acco | ount | | | | 6,811 | 33,497 |
| | | | | | | - | 6,811 | 33,497 |
| 11. | R | eceivables | | | | Older | 2005/06 R'000 | 2004/05 R'000 |
| | | | | Less than | One | than | | |
| | | | | one year | to | three | | |
| | | | | one year | three | years | Total | Total |
| | | | | | years | , cais | ·otui | 10141 |
| | Sta | ff debt | 11.1 | 9 | 1 | | 10 | 22 |
| | | ner Debtors | 11.3 | 13 | 45 | 2 | 60 | 42 |
| | Cla | ims recoverable | Annex 6 | | | | | 54,372 |
| | | | | 22 | 46 | 2 | 70 | 54,436 |



| | 2005/06 R'000 | 2004/05 R'000 |
|----------------------------------------------------------------|------------------|------------------|
| 11.1 Staff Debt | | |
| Study loans | - | 22 |
| Cell-phone debts | 6 | - |
| Overpayments | 4 | |
| | 10 | 22 |
| 11.2 Clearing accounts | | |
| Receivable from Department of Economic Development Annex 6 | - | 54,372 |
| 11.3 Other debtors | | |
| Tax RSA | 42 | 42 |
| Ex-employees tax debts | 5 | - |
| Ex-employees overpayment | 13_ | |
| | 60 | 42 |
| | 2005/06 R'000 | 2004/05 R'000 |
| 12. Voted funds to be surrendered to the Revenue Fund | | |
| Opening balance | 86,622 | 47,460 |
| Transfer from Statement of Financial Performance | 6,866 | 13,036 |
| Voted funds not requested/not received | _ | 73,586 |
| Paid during the year | (86,622) | (47,460) |
| Closing balance | 6,866 | 86,622 |
| 13. Departmental revenue to be surrendered to the Revenue Fund | | |
| Opening balance | 1,311 | 26,184 |
| Transfer from Statement of Financial Performance | 65,090 | 72,004 |
| Departmental revenue budgeted 3 | | - |
| Transfer from local and foreign aid assistance** | - | - |
| Paid during the year | (66,386) | (96,877) |
| Closing balance | 15 | 1,311 |
| 14. Payables – Non-current Description | | |
| 14.1 Other payables | | |
| Description | | |
| Unsurrendered backlog surplus | - | 1,273,258 |
| Transfer to voted funds to be surrendered | - | (1,273,258) |
| | - | |
| | | |



| | | 2005/06 | 2004/05 |
|-----|-----------------------------------------------------------------------|-----------|-------------|
| 15. | Net cash flow available from operating activities | R'000 | R'000 |
| | Net surplus/(deficit) as per Statement of Financial Performance | 71,956 | 85,040 |
| | (Increase)/decrease in receivables – current | 54,366 | (54,402) |
| | (Increase)/decrease in prepayments and advances | - | (1,273,258) |
| | (Increase)/decrease in other current assets | - | 1,303,861 |
| | Increase/(decrease) in payables – current | - | (4) |
| | Proceeds from sale of capital assets | (12) | - |
| | Surrenders to Revenue Fund | (153,008) | (144,337) |
| | Expenditure on capital assets | 6,076 | 6,063 |
| | Voted funds not requested/not received | - | 73,586 |
| | Net cash flow generated by operating activities | (20,622) | (3,451) |
| 16. | Reconciliation of cash and cash equivalents for cash flow Purposes | | |
| | Consolidated Paymaster General account | 6,811 | 33,497 |
| | | 6,811 | 33,497 |



These amounts are not recognised in the Annual Financial Statements and are disclosed to enhance the usefulness of the Annual Financial Statements.

| 17. | Contingent liabilities | | Note | 2005/06 R'000 | 2004/05 R'000 |
|-----|---------------------------------------------------------|-----------|----------|------------------|------------------|
| | | Nature | | | |
| | Housing loan guarantees E | Employees | Annex 3A | 819_ | 552_ |
| | | | | 819 | 552 |
| 18. | Commitments | | | | |
| | Current Expenditure | | | | |
| | Approved and contracted Approved but not yet contracted | | | 769 | - |
| | , ipproved such or yet continued. | | - | 769 | |
| | Total Commitments | | - | 769 | |
| | | | | | |
| 19. | Accruals | | | 2005/06 | 2004/05 |
| | Listed by economic classification | 20 D | 20 · D | R'000 | R'000 |
| | Componentian of amplayees | 30 Days | 30+ Days | Total | Total |
| | Compensation of employees Goods and services | 1,959 | 540 | 2,499 | 5,588 |
| | Buildings and other fixed structures | 1,333 | - | 2,133 | - |
| | Machinery and equipment | - | 98 | 98 | 722 |
| | Software and other intangible assets | | - | | |
| | | 1,959 | 638 | 2,597 | 6,310 |
| | Listed by programme level | | | | |
| | Programme 1: Administration | | | 1,103 | 1,953 |
| | Programme 2: Sustainable Resource Manage | ment | | 211 | 328 |
| | Programme 3: Asset and Liabilities | | | 1,165 | 4,029 |
| | Programme 4: Financial Governance | | - | 118 | |
| | | | - | 2,597 | 6,310 |
| | Confirmed balances with other department | s | Annex 7 | 28 | - |
| | | | - | 28 | |
| | | | - | | |



| | | | | 2005/06 | 2004/05 |
|--------------------------------------------------------------------------------------------------|-----------|---------------------|-----------|--------------|--------------|
| | | | | R'000 | R'000 |
| 20. Employee benefits | | | | | |
| Leave entitlement | | | | 1,196 | 1,460 |
| Thirteenth cheque | | | | 1,360 | 1,292 |
| Performance awards | | | | 1,024 | 78 |
| Capped leave commitments | | | | 4,593 | 4,089 |
| | | | | 8,173 | 6,919 |
| 21. Lease Commitments | | | | | |
| 21.1 Operating leases | Land | Buildings | Machinery | 2005/06 | 2004/05 |
| | R'000 | and other | and | Total | Total |
| | | fixed | equipment | R'000 | R'000 |
| | | structures R'000 | R′000 | | |
| Not later than 1 year | _ | - K 000 | 1,061 | 1,061 | 142 |
| Later than 1 year and not later than 5 Years | - | - | 1,578 | 1,578 | 56 |
| Later than five years | - | - | - | - | - |
| Total present value of lease liabilities | - | - | 2,639 | 2,639 | 198 |
| 22. Irregular expenditure22.1 Reconciliation of irregular expenditure | | | | | |
| Opening balance | | | | - | 204 |
| Irregular expenditure – current year | | | | | |
| Amounts condoned | | | | | (204) |
| Current expenditure | | | | - | (204) |
| Transfers and subsidies | | | | - | - |
| Expenditure for capital assets Transfer to receivables for recovery (not | condonad) | | | | - |
| Irregular expenditure awaiting condone | | | | | |
| .0 | | | | | |
| 23. Key Management Personnel | | | | 2005/06 | 2004/05 |
| 1150 | | | | R`000 | R`000 |
| MEC | | | | 643 | 620 |
| Deputy Director General Chief Directors | | | | 677 1,590 | 647 1,006 |
| Ciliei Directors | | | | 2,910 | 2,273 |
| | | | | 2,310 | 2,2/3 |
| | | | | 2005/06 | 2004/05 |
| | | | | R'000 | R'000 |
| 24. Inventory at year end | | | | 1 🕝 | 11 |
| Domestic consumables Food and food supplies | | | | 15 13 | 11 9 |
| Other Consumables | | | | 19 | 13 |
| Stationery and printing | | | _ | 184 | 129 |
| | | | _ | 231 | 162 |



ANNEXURE 1F STATEMENT OF UNCONDITIONAL GRANTS AND TRANSFERS TO MUNICIPALITIES

| | | GRANT A | LLOCATIC |)N | TRANSFER | | | 2004/05 | | |
|---------------------|--------|---------|----------|-----------|----------|-------------|--------------|--------------|--------------|-----------|
| | | | | | | | | | % of | |
| | Amount | Roll- | Adjust- | Total | Actual | % of | Amount | | available | Total |
| | | Overs | ments | Available | Transfer | Available | received | Amount | funds | Available |
| | | | | | | funds | by | spent by | spent by | |
| NAME OF | | | | | | Transferred | municipality | municipality | municipality | |
| MUNICIPALITY | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 | % | R'000 |
| Ehlanzeni Region | 30 | - | - | 30 | 100 | 333.3% | | | | |
| Nkangala Region | 30 | - | - | 30 | 11 | 36.7% | | | | |
| Gert Sibande Region | 30 | - | - | 30 | 4 | 13.3% | | | | |
| | 90 | - | - | 90 | 115 | 383.3% | - | | | |



ANNEXURE 3A STATEMENT OF FINANCIAL GUARANTEES ISSUED AS AT 31 MARCH 2006 – LOCAL

| Guarantor | Guarantee in | Original | Opening | Guarantees | Guarantees | Guaranteed | Closing | Realised |
|-----------------|--------------|------------|---------|------------|----------------|--------------|----------|-------------|
| institution | respect of | guaranteed | balance | issued | released/paid/ | interest for | balance | losses not |
| | | capital | 1 April | during the | cancelled/ | year ended | 31 March | recoverable |
| | | amount | 2005 | year | reduced during | 31 March | 2006 | |
| | | | | | the year | 2006 | | |
| | | R'000 | R'000 | R'000 | R′000 | R'000 | R′000 | R'000 |
| | Housing | | | | | | | |
| Peoples Bank | 6 | 126 | 128 | 15 | 17 | - | 126 | - |
| ABSA | 3 | 103 | 103 | - | - | - | 103 | - |
| First Rand Bank | 1 | 28 | 59 | - | 31 | - | 28 | - |
| Old Mutual | 5 | 218 | 102 | 116 | - | - | 218 | - |
| Standard Bank | 2 | 93 | 16 | 77 | - | - | 93 | - |
| Nedbank | 5 | 144 | 144 | - | - | - | 144 | - |
| Mpumalanga | 2 | 107 | - | 107 | - | - | 107 | - |
| Housing | | | | | | | | |
| Finance | | | | | | | | |
| | Total | 819 | 552 | 315 | 48 | - | 819 | - |

ANNEXURE 4 CAPITAL TANGIBLE ASSET MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

| | Opening | | | Closing |
|-------------------------------------|---------|-----------|-----------|---------|
| | balance | Additions | Disposals | balance |
| | R′000 | R′000 | R'000 | R'000 |
| BUILDING AND OTHER FIXED STRUCTURES | | 1,446 | - | 1,446 |
| Other fixed structures | | 1,446 | - | 1,446 |
| MACHINERY AND EQUIPMENT | 2,045 | 4,630 | - | 6,675 |
| Transport assets | - | 3,591 | - | 3,591 |
| Specialised military assets | - | - | - | - |
| Computer equipment | 2,044 | 516 | - | 2560 |
| Furniture and office equipment | - | 523 | - | 523 |
| Other machinery and equipment | 1 | - | - | 1 |
| TOTAL CAPITAL ASSETS | 2,045 | 6,076 | - | 8,121 |



ANNEXURE 4.1

ADDITIONS MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

| | Cash | In-Kind | Total |
|-------------------------------------|-------|---------|-------|
| | R′000 | R'000 | R′000 |
| | | | |
| BUILDING AND OTHER FIXED STRUCTURES | 1,446 | - | 1,446 |
| Other fixed structures | 1,446 | - | 1,446 |
| | | | |
| MACHINERY AND EQUIPMENT | 4,630 | - | 4,630 |
| Transport assets | 3,591 | - | 3,591 |
| Specialised military assets | - | - | _ |
| Computer equipment | 516 | - | 516 |
| Furniture and office equipment | 523 | - | 523 |
| Other machinery and equipment | - | - | _ |
| TOTAL CAPITAL ASSETS | 6,076 | - | 6,076 |

ANNEXURE 4.2

DISPOSALS MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2006

| | Carrying Amount R'000 | | Profit/(loss) on Disposal R'000 |
|-------------------------|-----------------------------|----|---------------------------------------|
| MACHINERY AND EQUIPMENT | - | 12 | 12 |
| Transport assets | | 12 | 12 |
| TOTAL CAPITAL ASSETS | - | 12 | 12 |

ANNEXURE 4.3

CAPITAL TANGIBLE ASSET MOVEMENT SCHEDULE FOR THE YEAR ENDED 31 MARCH 2005

| | | | Total |
|-------------------------------------|-----------|-----------|----------|
| | Additions | Disposals | Movement |
| | R′000 | R′000 | R′000 |
| BUILDING AND OTHER FIXED STRUCTURES | 5,149 | 5,149 | - |
| Other fixed structures | 5,149 | 5,149 | - |
| MACHINERY AND EQUIPMENT | 914 | - | 914 |
| Computer equipment | 914 | - | 914 |
| TOTAL CAPITAL ASSETS | 6,063 | 5,149 | 914 |



ANNEXURE 6

INTER-GOVERNMENTAL RECEIVABLES

| GOVERNMENT ENTITY | Confirmed balance outstanding | | Unconfirmed balance outstanding | | |
|-----------------------------------|--------------------------------------|--------|---------------------------------|---------------------|--|
| | 31/03/2006 31/03/2005 R'000 R'000 | | 31/03/2006 R'000 | 31/03/2005 R'000 | |
| Department | | | | | |
| Economic Development and Planning | - | 54,372 | - | - | |
| TOTAL | - | 54,372 | - | - | |

ANNEXURE 7

INTER-GOVERNMENTAL PAYABLES-CURRENT

| GOVERNMENT ENTITY | Confirmed balance outstanding | | Unconfirmed balance outstanding | | |
|----------------------------|--------------------------------------|---|---------------------------------|---------------------|--|
| | 31/03/2006 31/03/2005 R'000 R'000 | | 31/03/2006 R'000 | 31/03/2005 R'000 | |
| Department | | | | | |
| Department of Public works | 28 | - | - | - | |
| TOTAL | 28 | - | - | - | |

PART 5:

HUMAN RESOURCE MANAGEMENT





PART 5: HUMAN RESOURCE MANAGEMENT

1.1 Service Delivery

TABLE 1 - Main Service for Service Delivery Improvement and Standards

| Main Services | Actual Customers | Potential Customers | Standard of Service | Actual Achievement against Standards | |
|---------------|------------------|------------------------|------------------------|--------------------------------------|--|
| N/A | N/A | N/A | N/A | N/A | |

TABLE 2 – Consultation arrangements with customers

| Type of arrangement | Actual Customers | Potential Customers | Actual Achievements |
|---------------------|------------------|------------------------|---------------------|
| N/A | N/A | N/A | N/A |

TABLE 3 – Service delivery Access Strategy

| Access Strategy | Actual Achievement | | | | | |
|-----------------|--------------------|--|--|--|--|--|
| N/A | N/A | | | | | |

TABLE 4 – Service Information Tool

| Types of Information Tools | Actual Achievement | | | | | |
|----------------------------|--------------------|--|--|--|--|--|
| N/A | N/A | | | | | |

TABLE 5 – Complaints Mechanism

| Complaints Mechanism | Actual Achievement | | | | | |
|----------------------|--------------------|--|--|--|--|--|
| N/A | N/A | | | | | |

5.2 Expenditure

TABLE 2.1 – Personnel costs by programme, 2005/06

| Programme | Total Voted Expenditure (R'000) | Personnel Expenditure (R'000) | Training Expenditure (R'000) | Professional and Special Services (R'000) | Personnel cost as a % of total expenditure | Average personnel cost per employee (R'000) | Employment |
|-------------------------------------|------------------------------------------|-------------------------------------|------------------------------------|----------------------------------------------------|--------------------------------------------------|---------------------------------------------------------|------------|
| Pr1: Administration | 33,963 | 16,194 | 555 | 0 | 49.1 | 67 | 113 |
| Pr2: Sustainable Resource Mngt | 21,148 | 7,534 | 23 | 0 | 38.5 | 31 | 37 |
| Pr3: Asset and Liabilities mngt | 48,739 | 10,615 | 40 | 0 | 22.1 | 44 | 65 |
| Pr4: Financial Governance | 9,045 | 4,005 | 11 | 0 | 72.6 | 17 | 26 |
| TOTAL as on Financial Systems (BAS) | 112,895 | 38,349 | 629 | 0 | 36.2 | 159 | 241 |

TABLE 2.2 – Personnel costs by salary bands

| Salary bands | Compensation of Employees cost (R'000) | Percentage of Total Personnel Cost for Department | Average Compensation Cost per Employee (R) | Total Personnel Cost for Department including Goods & Transfers (R'000) | Number of Employees |
|------------------------------------------|----------------------------------------------|------------------------------------------------------------|-----------------------------------------------------|----------------------------------------------------------------------------------|------------------------|
| Lower skilled (Levels 1-2) | 1,027 | 2.7 | 64,188 | 38,349 | 16 |
| Skilled (Levels 3-5) | 1,862 | 4.9 | 64,207 | 38,349 | 29 |
| Highly skilled production (Levels 6-8) | 9,926 | 25.9 | 125,646 | 38,349 | 79 |
| Highly skilled supervision (Levels 9-12) | 16,912 | 44.1 | 172,571 | 38,349 | 98 |
| Senior management (Levels 13-16) | 8,068 | 21 | 474,588 | 38,349 | 17 |
| Contract (Level 1-2) | 8 | 0 | 0 | 38,349 | 0 |
| Contract (Level 9-12) | 178 | 0.5 | 178,000 | 38,349 | 1 |
| Contract (Level 13-16) | 220 | 0.6 | 220,000 | 38,349 | 1 |
| Abnormal Appointment | 148 | 0.4 | 0 | 38,349 | 0 |
| TOTAL | 38,349 | 100 | 159,124 | 38,349 | 241 |



TABLE 2.3 - Salaries, Overtime, Home Owners Allowance and Medical Assistance by programme, 2005/06

| Programme | Salaries (R'000) | Salaries as a % of Personnel Cost | (R'000) | Overtime as a % of Personnel Cost | (R'000) | | Ass. | Assistance as a % of | |
|---------------------------------|---------------------|--------------------------------------------|---------|--------------------------------------------|---------|-----|-------|----------------------|--------|
| Pr1: administration | 11,748 | 62.2 | 224 | 1.2 | 178 | 0.9 | 616 | 3.3 | 18,873 |
| Pr2: Sustainable resource mgt. | 2,766 | 60.9 | 28 | 0.6 | 74 | 1.6 | 127 | 2.8 | 4,545 |
| Pr3: asset and liabilities mngt | 6,871 | 64.7 | 17 | 0.2 | 66 | 0.6 | 258 | 2.4 | 10,625 |
| Pr4: financial governance | 2,385 | 55.4 | 0 | 0 | 31 | 0.7 | 72 | 1.7 | 4,306 |
| TOTAL | 23,770 | 62 | 269 | 0.7 | 349 | 0.9 | 1,073 | 2.8 | 38,349 |

TABLE 2.4 - Salaries, Overtime, Home Owners Allowance and Medical Assistance by salary bands, 2005/06

| Salary Bands | Salaries (R'000) | Salaries as a % of personnel cost | Overtime | | HOA | HOA as a % of personnel cost | Medical Ass. (R'000) | Medical Assistance as a % of personnel cost | Cost Per |
|-------------------------------------------------|---------------------|--------------------------------------------|----------|-----|-----|---------------------------------------|----------------------------|---------------------------------------------------------|----------|
| Lower skilled (Levels 1-2) | 664 | 64.7 | 0 | 0 | 26 | 2.5 | 33 | 3.2 | 1,027 |
| Skilled (Levels 3-5) | 1,280 | 68.7 | 12 | 0.6 | 38 | 2 | 150 | 8.1 | 1,862 |
| Highly skilled production (Levels 6-8) | 7,001 | 70.5 | 114 | 1.1 | 107 | 1.1 | 376 | 3.8 | 9,926 |
| Highly skilled supervision (Levels 9- 12) | 10,166 | 60.1 | 143 | 0.8 | 153 | 0.9 | 438 | 2.6 | 16,912 |
| Senior management (Levels 13-16) | 4,450 | 55.2 | 0 | 0 | 25 | 0.3 | 70 | 0.9 | 8,068 |
| Contract (Level 1-2) | 8 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 8 |
| Contract (Level 9-12) | 87 | 48.9 | 0 | 0 | 0 | 0 | 0 | 0 | 178 |
| Contract (Level 13-16) | 114 | 51.8 | 0 | 0 | 0 | 0 | 6 | 2.7 | 220 |
| Abnormal Appointment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 148 |
| TOTAL | 23,770 | 62 | 269 | 0.7 | 349 | 0.9 | 1,073 | 2.8 | 38,349 |



TABLE 3.1 - Employment and vacancies by Programme at end of period

| Programme | posts | Number of posts filled | Vacancy Rate | Number of posts filled additional to the establishment |
|---------------------------------|-------|------------------------|-----------------|--------------------------------------------------------------------|
| Pr1: administration | 158 | 113 | 28.5 | 0 |
| Pr2: Sustainable resource mgt. | 46 | 37 | 19.6 | 0 |
| Pr3: asset and liabilities mngt | 81 | 65 | 19.8 | 0 |
| Pr4: financial governance | 40 | 26 | 35 | 0 |
| TOTAL | 325 | 241 | 25.8 | 0 |

TABLE 3.2 - Employment and Vacancies by Salary Band at end of period

| Salary band | | Number of posts filled | , | Number of posts filled additional to the establishment |
|-----------------------------------------------------|-----|------------------------|------|-----------------------------------------------------------------|
| Lower skilled (Levels 1-2), Permanent | 14 | 12 | 14.3 | 0 |
| Skilled (Levels 3-5), Permanent | 42 | 27 | 35.7 | 0 |
| Highly skilled production (Levels 6-8), Permanent | 126 | 91 | 27.8 | 0 |
| Highly skilled supervision (Levels 9-12), Permanent | 119 | 92 | 22.7 | 0 |
| Senior management (Levels 13-16), Permanent | 22 | 17 | 22.7 | 0 |
| Contract (Level 9-12), Permanent | 1 | 1 | 0 | 0 |
| Contract (Level 13-16), Permanent | 1 | 1 | 0 | 0 |
| TOTAL | 325 | 241 | 25.8 | 0 |

TABLE 3.3 - Employment and vacancies by critical occupation at end of period

| Critical occupations | Number of posts | Number of posts filled | Vacancy Rate | Number of posts filled additional to the establishment |
|---------------------------------------------------------|--------------------|------------------------|-----------------|-----------------------------------------------------------------|
| Administrative related, Permanent | 86 | 62 | 27.9 | 0 |
| Cleaners in offices workshops hospitals etc., Permanent | 9 | 9 | 0 | 0 |
| Client inform clerks(switchb recept inform clerks), Per | 2 | 0 | 100 | 0 |
| Communication and information related, Permanent | 4 | 4 | 0 | 0 |
| Computer system designers and analysts, Permanent | 2 | 1 | 50 | 0 |
| Engineering sciences related, Permanent | 2 | 0 | 100 | 0 |
| Engineers and related professionals, Permanent | 1 | 1 | 0 | 0 |
| Finance and economics related, Permanent | 21 | 21 | 0 | 0 |
| Financial and related professionals, Permanent | 48 | 34 | 29.2 | 0 |
| Financial clerks and credit controllers, Permanent | 1 | 0 | 100 | 0 |
| Head of department/chief executive officer, Permanent | 1 | 1 | 0 | 0 |
| Human resources & organisat developm & relate prof, Per | 7 | 7 | 0 | 0 |
| Human resources related, Permanent | 6 | 6 | 0 | 0 |
| Information technology related, Permanent | 12 | 12 | 0 | 0 |
| Legal related, Permanent | 4 | 2 | 50 | 0 |
| Light vehicle drivers, Permanent | 1 | 1 | 0 | 0 |
| Logistical support personnel, Permanent | 29 | 13 | 55.2 | 0 |
| Messengers porters and deliverers, Permanent | 2 | 2 | 0 | 0 |



| TABLE 3.3 (continue)- Employment and vacancies by critical occupation at end of period | | | | | | | |
|----------------------------------------------------------------------------------------|-----|------------------------|------|-----------------------------------------------------------------|--|--|--|
| Critical occupations | | Number of posts filled | | Number of posts filled additional to the establishment | | | |
| Other administrat & related clerks and organisers, Per | 12 | 5 | 58.3 | 0 | | | |
| Other occupations, Permanent | 56 | 46 | 17.9 | 0 | | | |
| Secretaries & other keyboard operating clerks, Permanent | 14 | 11 | 21.4 | 0 | | | |
| Senior managers, Permanent | 5 | 3 | 40 | 0 | | | |
| TOTAL | 325 | 241 | 25.8 | 0 | | | |

TABLE 4.1 – Job Evaluation, 1 April 2005 to 31 March 2006

| Salary band | Number | | posts evaluated | Posts Upgraded | | Posts downgraded | |
|------------------------------------------|----------|----------------------|--------------------|----------------|----------------------------|------------------|----------------------|
| | of posts | of Jobs Evaluated | | Number | % of posts evaluated | Number | % of posts evaluated |
| Lower skilled (Levels 1-2) | 14 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contract (Levels 9-12) | 1 | 1 | 100 | 0 | 0 | 0 | 0 |
| Contract (Band A) | 1 | 1 | 100 | 0 | 0 | 0 | 0 |
| Skilled (Levels 3-5) | 42 | 0 | 0 | 0 | 0 | 0 | 0 |
| Highly skilled production (Levels 6-8) | 126 | 0 | 24.6 | 0 | 0 | 0 | 0 |
| Highly skilled supervision (Levels 9-12) | 119 | 131 | 84 | 0 | 0 | 0 | 0 |
| Senior Management Service Band A | 17 | 17 | 100 | 0 | 0 | 0 | 0 |
| Senior Management Service Band B | 4 | 4 | 100 | 0 | 0 | 0 | 0 |
| Senior Management Service Band C | 1 | 1 | 100 | 0 | 0 | 0 | 0 |
| TOTAL | 325 | 155 | 47.7 | 0 | 0 | 0 | 0 |

TABLE 4.2 – Profile of employees whose salary positions were upgraded due to their posts being upgraded

| Beneficiaries | African | Asian | Coloured | White | Total |
|---------------------------|---------|-------|----------|-------|-------|
| Female | 90 | 0 | 0 | 1 | 91 |
| Male | 63 | 0 | 0 | 1 | 64 |
| Total | 153 | 0 | 0 | 2 | 155 |
| Employees with Disability | 0 | 0 | 0 | 0 | 0 |

TABLE 4.3 – Employees whose salary level exceed the grade determined by job evaluation (in terms of PSR 1.V.C.3)

| Occupation | Number of employees | Job evaluation level | Remuneration level | Reason for deviation | No of Employees in the Dept. |
|-----------------------|---------------------|-------------------------|-----------------------|----------------------|------------------------------------|
| Highly Skilled | 132 | 132 | 6 to 12 | 0 | 241 |
| Senior Management | 23 | 23 | 13 to 16 | 0 | 241 |
| Total | 155 | 155 | 0 | 0 | 241 |
| % of Total Employment | 0 | 0 | 0 | 0 | 0 |



TABLE 4.3 - Profile of employees whose salary level exceed the grade determined by job evaluation

| Beneficiaries | African | Asian | Coloured | White | Total |
|-----------------------------|---------|-------|----------|-------|-------|
| Female | 0 | 0 | 0 | 0 | 0 |
| Male | 0 | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 | 0 |
| Employees with a Disability | 0 | 0 | 0 | 0 | 0 |

TABLE 5.1 – Annual turnover rates by salary band for the period 1 April 2005 to 31 March 2006

| Salary Band | Employment at Begining of Period (April 2005) | Appointments | Terminations | Turnover Rate |
|-----------------------------------------------------|--------------------------------------------------------|--------------|--------------|------------------|
| Lower skilled (Levels 1-2), Permanent | 16 | 0 | 0 | 0 |
| Skilled (Levels 3-5), Permanent | 21 | 11 | 1 | 4.8 |
| Highly skilled production (Levels 6-8), Permanent | 50 | 27 | 0 | 0 |
| Highly skilled supervision (Levels 9-12), Permanent | 43 | 15 | 3 | 7 |
| Senior Management Service Band A, Permanent | 6 | 1 | 0 | 0 |
| Senior Management Service Band B, Permanent | 3 | 1 | 0 | 0 |
| Senior Management Service Band C, Permanent | 1 | 0 | 0 | 0 |
| Contract (Level 1-2), Permanent | 9 | 0 | 3 | 33.3 |
| Contract (Level 9-12), Permanent | 0 | 1 | 0 | 0 |
| Contract (Band A), Permanent | 0 | 1 | 0 | 0 |
| TOTAL | 149 | 57 | 7 | 4.7 |



TABLE 5.2 – Annual Turnover Rates by Critical Occupation

| Occupation | Employment at Begining of Period (April 2005) | Appointments | Terminations | Turnover Rate |
|-----------------------------------------------------------------------|--------------------------------------------------------|--------------|--------------|------------------|
| Administrative related, Permanent | 23 | 8 | 3 | 13 |
| Cleaners in offices workshops hospitals etc., Permanent | 14 | 0 | 0 | 0 |
| Client inform clerks(switchboard/recept. inform clerks), Permanent | 3 | 0 | 0 | 0 |
| Communication and information related, Permanent | 1 | 2 | 0 | 0 |
| Computer system designers and analysts, Permanent | 2 | 0 | 0 | 0 |
| Engineering sciences related, Permanent | 2 | 0 | 0 | 0 |
| Finance and economics related, Permanent | 12 | 14 | 4 | 33.3 |
| Financial and related professionals, Permanent | 9 | 9 | 0 | 0 |
| Financial clerks and credit controllers, Permanent | 5 | 0 | 0 | 0 |
| Head of department/chief executive officer, Permanent | 1 | 0 | 0 | 0 |
| Human resources & organisat developm & relate prof, Per | 1 | 0 | | 0 |
| Human resources clerks, Permanent | 2 | 0 | 0 | 0 |
| Human resources related, Permanent | 2 | 1 | 0 | 0 |
| Information technology related, Permanent | 3 | 1 | 0 | 0 |
| Library mail and related clerks, Permanent | 2 | 0 | 0 | 0 |
| Light vehicle drivers, Permanent | 2 | 0 | 0 | 0 |
| Logistical support personnel, Permanent | 13 | 2 | 0 | 0 |
| Material-recording and transport clerks, Permanent | 1 | 0 | 0 | 0 |
| Messengers porters and deliverers, Permanent | 2 | 0 | 0 | 0 |
| Other administrat & related clerks and organisers, Permanent | 6 | 0 | 0 | 0 |
| Other administrative policy & related officers, Permanent | 2 | 0 | | 0 |
| Other information technology personnel, Permanent | 21 | 2 | 0 | 0 |
| Other occupations, Permanent | 7 | 11 | 0 | 0 |
| Printing and related machine operators, Permanent | 1 | 0 | 0 | 0 |
| Secretaries & other keyboard operating clerks, Permanent | 8 | 6 | 0 | 0 |
| Senior managers, Permanent | 4 | 1 | 0 | 0 |
| TOTAL | 149 | 57 | 7 | 4.7 |



Table 5.3 – Reasons why staff are leaving the department

| Termination Type | Number | % of total |
|-------------------------------|--------|------------|
| Death, Permanent | 3 | 42.9 |
| Resignation, Permanent | 1 | 14.2 |
| Expiry of contract, Permanent | 3 | 42.9 |
| Total | 7 | 100 |

| Resignations as % of Employment | Number | % of total |
|---------------------------------|--------|------------|
| | | 4.7 |

Table 5.4 – Promotions by Critical Occupation

| Occupation | Employment at Begining of Period (April 2005) | Promotions to another Salary Level | Salary Level Promotions as a % of Employment | Progressions to another Notch within Salary Level |
|-----------------------------------------------------------|--------------------------------------------------------|---------------------------------------------|-------------------------------------------------------|---------------------------------------------------------------|
| Administrative related | 23 | 8 | 34.8 | 10 |
| Cleaners in offices workshops hospitals etc. | 14 | 0 | 0 | 14 |
| Client inform clerks (switch recept inform clerks) | 3 | 0 | 0 | 2 |
| Communication and information related | 1 | 1 | 100 | 0 |
| Computer system designers and analysts. | 2 | 0 | 0 | 2 |
| Economists | 2 | 1 | 50 | 0 |
| Finance and economics related | 12 | 4 | 33.3 | 2 |
| Financial and related professionals | 9 | 11 | 122.2 | 5 |
| Financial clerks and credit controllers | 5 | 2 | 40 | 2 |
| General legal administration & rel. professionals | 0 | 1 | 0 | 0 |
| Head of department/chief executive officer | 1 | 0 | 0 | 0 |
| Human resources & organisat developm & relate prof, Per | 1 | 4 | 400 | 0 |
| Human resources clerks | 2 | 0 | 0 | 2 |
| Human resources related | 2 | 3 | 150 | 0 |
| Information technology related | 3 | 0 | 0 | 1 |
| Library mail and related clerks | 2 | 0 | 0 | 2 |
| Light vehicle drivers | 2 | 1 | 50 | 1 |
| Logistical support personnel | 13 | 1 | 7.7 | 13 |
| Material-recording and transport clerks | 1 | 0 | 0 | 1 |
| Messengers porters and deliverers | 2 | 0 | 0 | 2 |
| Other administrat.& related clerks and organisers | 6 | 1 | 16.7 | 7 |
| Other administrative policy & related officers, Permanent | 2 | 1 | 50 | 1 |
| Other information technology personnel. | 21 | 3 | 14.3 | 15 |
| Other occupations | 7 | 10 | 142.9 | 8 |
| Printing and related machine operators | 1 | 0 | 0 | 1 |
| Secretaries & other keyboard operating clerks, Permanent | 8 | 1 | 12.5 | 7 |
| Senior managers, Permanent | 4 | 0 | 0 | 0 |
| Total | 149 | 53 | 35.6 | 98 |



Table 5.5 – Promotions by Balary Band

| Salary Band | Employees 1 April 2005 | Promotions to another Salary Level | Salary Level Promotions as a % of Employment | notch within |
|-----------------------------------------------------|------------------------------|---------------------------------------------|-------------------------------------------------------|--------------|
| Lower skilled (Levels 1-2), Permanent | 16 | 0 | 0 | 16 |
| Skilled (Levels 3-5), Permanent | 21 | 0 | 0 | 18 |
| Highly skilled production (Levels 6-8), Permanent | 50 | 17 | 34 | 40 |
| Highly skilled supervision (Levels 9-12), Permanent | 43 | 33 | 76.7 | 22 |
| Senior management (Levels 13-16), Permanent | 10 | 3 | 30 | 0 |
| Contract (Level 1-2), Permanent | 9 | 0 | 0 | 0 |
| Contract (Level 1-2), Permanent | 0 | 0 | 0 | 2 |
| TOTAL | 149 | 53 | 35.6 | 98 |

Table 6.1 – Total number of employees (including employees with disabilities) per occupational category (SASCO)

| Occupational Categories | Male African | Male Coloured | Male Indian | Male, Total Blacks | White | Female African | Female Coloured | Female Indian | Female, Total Blacks | Female White | Total |
|-------------------------------------------------------|-----------------|------------------|----------------|--------------------------|-------|-------------------|--------------------|------------------|----------------------------|-----------------|-------|
| Legislators, senior officials and managers, Per | 4 | 0 | 1 | 5 | 0 | 2 | 0 | 0 | 2 | 0 | 7 |
| Professionals, Permanent | 67 | 1 | 1 | 69 | 13 | 65 | 1 | 1 | 67 | 5 | 154 |
| Clerks, Permanent | 6 | 0 | 0 | 6 | 6 | 26 | 0 | 0 | 26 | 1 | 33 |
| Plant and machine operators and assemblers, Permanent | 3 | 0 | 0 | 3 | 0 | 0 | 0 | | 0 | 0 | 3 |
| Elementary occupations | 17 | 0 | 0 | 17 | 0 | 26 | 0 | 0 | 26 | 1 | 44 |
| Total | 97 | 1 | 2 | 100 | 19 | 119 | 1 | 1 | 121 | 7 | 241 |

| | Male African | Male Coloured | | | | | Female Coloured | | | | |
|-----------------------------|-----------------|------------------|---|--------|---|---|--------------------|---|--------|---|---|
| | | | | Blacks | | | | | Blacks | | |
| Employees with disabilities | 2 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |



Table 6.2 – Total number of employees (including employees with disabilities) per occupational bands

| Occupational Bands | Male African | Male Coloured | | 1 1 | White | i . | Female Coloured | 1 | | Female White | Total |
|----------------------------------------------------------------------------------------------------------------------|-----------------|------------------|---|-----|-------|-----|--------------------|---|-----|-----------------|-------|
| Top Management | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Senior Management, Permanent | 7 | 0 | 1 | 8 | 0 | 6 | 0 | 0 | 6 | 2 | 16 |
| Professionally qualified and experienced specialists and mid-management, Permanent | 53 | 1 | 1 | 55 | 10 | 30 | 1 | 0 | 31 | 2 | 98 |
| Skilled technical and academically qualified workers, junior management, supervisors, foremen, Permanent | 24 | 0 | 0 | 24 | 2 | 49 | 0 | 1 | 50 | 3 | 79 |
| Semi-skilled and discretionary decision making, Permanent | 11 | 0 | 0 | 11 | 0 | 18 | 0 | 0 | 18 | 0 | 29 |
| Unskilled and defined decision making, Permanent | 0 | 0 | 0 | 0 | 0 | 16 | 0 | 0 | 16 | 0 | 16 |
| Contract (Senior Management), Permanent | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 1 |
| Contract (Professionally qualified), Permanent | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| TOTAL | 97 | 1 | 2 | 100 | 13 | 119 | 1 | 1 | 121 | 7 | 241 |

Table 6.3 - Recruitment

| Occupational Bands | Male African | Male Coloured | | Male, Total Blacks | White | Female African | Female Coloured | | | | Total |
|----------------------------------------------------------------------------------------------------------------------------------|-----------------|------------------|---|--------------------------|-------|-------------------|--------------------|---|----|---|------------|
| Senior Management, Permanent | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 | 1 |
| Professionally qualified and experienced specialists and mid-management | 10 | 0 | 0 | 10 | 0 | 5 | 0 | 0 | 5 | 0 | 15 |
| Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents | 9 | 0 | 0 | 9 | 0 | 18 | 0 | 0 | 18 | 0 | 27 |
| Semi-skilled and discretionary decision making | 4 | 0 | 0 | 4 | 0 | 7 | 0 | 0 | 7 | 0 | 11 |
| Contract (Senior Management), Permanent | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |
| Contract (Professionally qualified), Permanent | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 1 |
| TOTAL | 25 | 0 | 0 | 25 | 1 | 30 | 0 | 0 | 30 | 1 | 5 7 |
| No data | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |



Table 6.4 Promotions

| Occupational Bands | Male African | Male Coloured | | 1 | White | i contraction of the contraction | Female Coloured | 4 | | | Total |
|-------------------------------------------------------------------------------------------------------------------|-----------------|------------------|---|----|-------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|---|----|---|-------|
| Senior Management, Permanent | 1 | 0 | 0 | 1 | 0 | 1 | 0 | 0 | 1 | 1 | 3 |
| Professionally qualified and experienced specialists and mid-management | 15 | 0 | 0 | 15 | 0 | 18 | 0 | 0 | 18 | 0 | 33 |
| Skilled technical and academically qualified workers, junior management, supervisors, foreman and superintendents | 7 | 0 | 0 | 7 | 0 | 10 | 0 | 0 | 10 | 0 | 17 |
| Semi-skilled and discretionary decision making | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Unskilled and defined decision making | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Contract (Senior Management), Permanent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | 0 |
| TOTAL | 23 | 0 | 0 | 23 | 0 | 29 | 0 | 0 | 29 | 1 | 53 |
| Employees with disabilities | 2 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |

Table 6.5 – Terminations

| Occupational Bands | | | Indian | | White | | Female Coloured | | | | Total |
|-------------------------------------------------------------------------|---|---|--------|---|-------|---|--------------------|---|---|---|-------|
| Professionally qualified and experienced specialists and mid-management | 3 | 0 | 0 | 3 | 0 | 0 | 0 | 0 | 0 | 0 | 3 |
| Semi-skilled and discretionary decision making | 0 | 0 | 0 | 0 | 0 | 1 | 0 | 0 | 1 | 0 | 1 |
| Contract(Unskilled), Permanent | 1 | 0 | 0 | 1 | 0 | 2 | 0 | 0 | 2 | 0 | 3 |
| TOTAL | 4 | 0 | 0 | 4 | 0 | 3 | 0 | 0 | 3 | 0 | 7 |
| Employees with disabilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

Table 6.6 – Disciplinary Action

| | | | | | White | | Female Coloured | | | Total |
|---------------------|---|---|---|---|-------|---|--------------------|---|---|-------|
| Disciplinary action | | | | | | | | | | |
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |



Table 6.7 – Skills Development

| Occupational Categories | Male African | Male Coloured | t and the second | | White | The second secon | Female Coloured | A Company of the Comp | | Female White | Total |
|-----------------------------------------------|-----------------|------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|-----------------|-------|
| Legislators, Senior Officials and Managers | 6 | 0 | 1 | 6 | 0 | 5 | 0 | 0 | 5 | 1 | 13 |
| Professionals | 11 | 0 | 1 | 12 | 0 | 11 | 0 | 0 | 11 | 0 | 23 |
| Technicians and Associate Professionals | 9 | 1 | 0 | 9 | 0 | 52 | 1 | 1 | 52 | 0 | 64 |
| Clerks | 3 | 0 | 0 | 3 | 0 | 4 | 0 | 0 | 4 | 0 | 7 |
| Service and Sales Workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Skilled Agriculture and Fishery Workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Craft and related Trades Workers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Plant and Machine Operators and Assemblers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Elementary Occupations | 0 | 0 | 0 | 0 | 0 | 12 | 0 | 0 | 12 | 0 | 12 |
| Total | 29 | 1 | 2 | 30 | 0 | 84 | 1 | 1 | 84 | 1 | 119 |
| Employees with disabilities | 2 | 0 | 0 | 2 | 0 | 0 | 0 | 0 | 0 | 0 | 2 |

TABLE 7.1 – Performance Rewards by Race, Gender, and Disability

| | Number of Beneficiaries | Total Employment | % of Total Employment | Cost (R'000) | Average cost per Beneficiaries |
|----------------------------|----------------------------|---------------------|--------------------------|-----------------|-----------------------------------|
| African, Female | 48 | 119 | 40.3 | 624 | 13,000 |
| African, Male | 30 | 97 | 30.9 | 539 | 17,967 |
| Asian, Female | 1 | 1 | 100 | 8 | 8,000 |
| Asian, Male | 1 | 1 | 100 | 27 | 27,000 |
| Coloured, Female | 0 | 1 | 0 | 0 | 0 |
| Coloured, Male | 1 | 1 | 100 | 16 | 16,000 |
| Total Blacks, Female | 49 | 121 | 40.5 | 632 | 12,898 |
| Total Blacks, Male | 32 | 99 | 32.3 | 581 | 18,156 |
| White, Female | 2 | 7 | 28.6 | 25 | 12,500 |
| White, Male | 8 | 13 | 61.5 | 147 | 18,375 |
| Employee with a disability | 0 | 1 | 0 | 0 | 0 |
| TOTAL | 91 | 241 | 37.8 | 1,385 | 15,220 |



TABLE 7.2 – Performance Rewards by Salary Bands for Personnel below Senior Management Service

| Salary Bands | Number of Beneficiaries | Total Employment | | 1 | U |
|------------------------------------------|----------------------------|---------------------|------|-------|--------|
| Lower skilled (Levels 1-2) | 11 | 16 | 68.8 | 76 | 6,909 |
| Skilled (Levels 3-5) | 10 | 29 | 34.5 | 78 | 7,800 |
| Highly skilled production (Levels 6-8) | 30 | 81 | 37.3 | 348 | 11,600 |
| Highly skilled supervision (Levels 9-12) | 40 | 103 | 38.5 | 883 | 22,075 |
| Contract (Level 9-12) | 0 | 1 | 0 | 0 | 0 |
| Abnormal Appointment | 0 | 11 | 0 | 0 | 0 |
| TOTAL | 91 | 241 | 37.8 | 1,385 | 15,220 |

TABLE 7.3 – Performance Rewards by Critical Occupations

| Critical Occupations | Number of Beneficiaries | Total Employment | % of Total Employment | | Average cost per Beneficiaries |
|------------------------------------------------------|----------------------------|---------------------|--------------------------|------|--------------------------------------|
| Administrative related | 16 | 37 | 43.2 | 409 | 25,563 |
| Cleaners in offices workshops hospitals etc. | 9 | 14 | 64.3 | 61 | 6,778 |
| Client inform clerks(switchb recept inform clerks) | 0 | 2 | 0 | 0 | 0 |
| Communication and information related | 0 | 4 | 100 | 0 | 0 |
| Computer system designers and analysts. | 2 | 2 | 30 | 28 | 14,000 |
| Engineering sciences related | 0 | 2 | 13.8 | 0 | 0 |
| Finance and economics related | 6 | 20 | 25 | 92 | 15 <i>,</i> 333 |
| Financial and related professionals | 4 | 29 | 100 | 56 | 14,000 |
| Financial clerks and credit controllers | 1 | 4 | 0 | 5 | 5,000 |
| General legal administration & rel. professionals | 1 | 1 | 16.7 | 42 | 42,000 |
| Head of department/chief executive officer | 0 | 1 | 100 | 0 | 0 |
| Human resources & organisat developm & relate prof | 1 | 6 | 14.3 | 13 | 13,000 |
| Human resources clerks | 2 | 2 | 28.6 | 26 | 13,000 |
| Human resources related | 1 | 7 | 100 | 26 | 26,000 |
| Information technology related | 2 | 7 | 50 | 34 | 17,000 |
| Library mail and related clerks | 2 | 2 | 100 | 26 | 13,000 |
| Light vehicle drivers | 1 | 2 | 50 | 12 | 12,000 |
| Logistical support personnel | 9 | 15 | 60 | 85 | 9,444 |
| Material-recording and transport clerks | 0 | 1 | 0 | 0 | 0 |
| Messengers porters and deliverers | 2 | 2 | 100 | 16 | 8,000 |
| Other administration & related clerks and organisers | 4 | 7 | 57.1 | 32 | 8,000 |
| Other administrative policy and related officers | 1 | 2 | 50 | 15 | 15,000 |
| Other information technology personnel. | 15 | 21 | 71.4 | 268 | 17,867 |
| Other occupations | 7 | 30 | 23.3 | 80 | 11,429 |
| Printing and related machine operators | 1 | 1 | 100 | 12 | 12,000 |
| Secretaries & other keyboard operating clerks | 4 | 15 | 26.7 | 47 | 11,750 |
| Senior managers | 0 | 5 | 0 | 0 | 0 |
| TOTAL | 91 | 241 | 37.8 | 1385 | 15,220 |



TABLE 7.4 – Performance related rewards (cash bonus), by salary band, for Senior Management Service

| SMS Band | Number of Beneficiaries | Total Employment | % of Total Employment | Cost (R'000) | Average cost per Beneficiaries | % of SMS Bill | Personnel Cost SMS (R'000) |
|----------|----------------------------|---------------------|--------------------------|-----------------|--------------------------------------|------------------|----------------------------------|
| Band A | 3 | 14 | 21.4 | 72 | 24,000 | 1.3 | 5,750 |
| Band B | 0 | 3 | 0 | 0 | 0 | 0 | 0 |
| Band C | 0 | 1 | 0 | 0 | 0 | 0 | 0 |
| TOTAL | 3 | 18 | 16.7 | 72 | 24,000 | 1.3 | 5,750 |

TABLE 8.1 – Foreign Workers

| Salary Band | Employment at Begining of Period | % of total | Employment at End of Period | % of total | Change in Employment | Total Employment at Beginning of Period | Total Employment at End of Period | Total Change in Employment |
|----------------|----------------------------------------|------------------|-----------------------------------|---------------|-------------------------|--------------------------------------------------|--------------------------------------------|----------------------------------|
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

TABLE 8.2 – Foreign Workers

| Salary Band | Employment at Begining of Period | % of total | Employment at End of Period | % of total | Change in Employment | Total Employment at Beginning of Period | Total Employment at End of Period | Total Change in Employment |
|----------------|----------------------------------------|------------------|-----------------------------------|---------------|-------------------------|--------------------------------------------------|--------------------------------------------|----------------------------------|
| TOTAL | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

TABLE 9.1 – Sick leave

| Salary Band | Total Days | % Days with Medical Certification | | % of total employees using Sick Leave | Average days per Employee | Estimated Cost (R'000) | Total Number of Employees using Sick Leave | Total number of days with medical certification |
|------------------------------------------------|---------------|-----------------------------------------|----|------------------------------------------------|---------------------------------|------------------------------|--------------------------------------------|-------------------------------------------------------------|
| Lower skilled (Levels 1-2) | 89 | 100 | 8 | 10.3 | 11 | 14 | 78 | 89 |
| Skilled (Levels 3-5) | 57 | 89.5 | 7 | 9 | 8 | 11 | 78 | 51 |
| Highly skilled production (Levels 6-8) | 215 | 93 | 30 | 38.5 | 7 | 87 | 78 | 200 |
| Highly skilled supervision (Levels 9-12) | 206 | 86.4 | 28 | 35.9 | 7 | 174 | 78 | 178 |
| Senior management (Levels 13-16) | 23 | 73.9 | 5 | 6.4 | 5 | 40 | 78 | 17 |
| TOTAL | 590 | 90.7 | 78 | 100 | 8 | 326 | 78 | 535 |



TABLE 9.2 – Disability Leave (Temporary and Permanent)

| Salary Band | Total Days | % Days with Medical Certification | Number of Employees using Sick Leave | % of total employees using Sick Leave | Average days per Employee | Estimated Cost (R'000) | Total Number of Employees using Sick Leave | days with |
|----------------------------------------------|---------------|-----------------------------------------|--------------------------------------------------|------------------------------------------------|---------------------------------|------------------------------|--------------------------------------------------------|-----------|
| Highly skilled production (Levels 6-8) | 13 | 100 | 2 | 100 | 7 | 5 | 13 | 2 |
| TOTAL | 13 | 100 | 2 | 100 | 7 | 5 | 13 | 2 |

TABLE 9.3 – Annual Leave

| Salary Bands | Total Days Taken | Average per Employee | Number of Employees who took leave |
|------------------------------------------|------------------|-------------------------|------------------------------------------|
| Lower skilled (Levels 1-2) | 327 | 19 | 17 |
| Skilled (Levels 3-5) | 394 | 21 | 19 |
| Highly skilled production (Levels 6-8) | 1092 | 15 | 72 |
| Highly skilled supervision (Levels 9-12) | 1229 | 15 | 80 |
| Senior management (Levels 13-16) | 265 | 18 | 15 |
| TOTAL | 3307 | 16 | 203 |

TABLE 9.4 – Capped Leave

| Salary Bands | Total days of capped leave taken | of days | capped leave per employee as at 31 | Employees who took Capped | leave | of Employees using Disability |
|---------------------------------------------|----------------------------------------|---------|------------------------------------------|---------------------------------|-------|-------------------------------------|
| Lower skilled (Levels 1-2) | 4 | 4 | 98 | 1 | 1561 | 16 |
| Skilled (Levels 3-5) | 15 | 8 | 83 | 2 | 1324 | 16 |
| Highly skilled production (Levels 6-8) | 16 | 3 | 67 | 5 | 2872 | 43 |
| Highly skilled supervision (Levels 9-12) | 12 | 3 | 61 | 4 | 3554 | 58 |
| Senior management (Levels 13-16) | 22 | 11 | 51 | 2 | 308 | 6 |
| TOTAL | 69 | 5 | 69 | 14 | 9619 | 139 |

TABLE 39 - Leave payouts for the period 1 April 2005 to 31 March 2006

| REASON | Total Amount (R'000) | Number of Employees | Average payment per employee (R) |
|---------------------------------------------------------------------------------|----------------------------|------------------------|----------------------------------------|
| Leave payout for 2004/05 due to non-utilisation of leave for the previous cycle | 39 | 9 | 4,333 |
| Capped leave payouts on termination of service for 2004/05 | 60 | 12 | 5,000 |
| Current leave payout on termination of service for 2004/05 | 0 | 2 | 0 |
| TOTAL | 99 | 23 | 4,304 |



TABLE 10.1 - Steps taken to reduce the risk of occupational exposure

| Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any) | Key steps taken to reduce the risk |
|------------------------------------------------------------------------------------------------------------|------------------------------------|
| N/A | N/A |
| N/A | N/A |

TABLE 10.2 – Details of Health Promotion and HIV and AIDS Programmes

| Question | Yes | No | Details, if yes |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-------------------------------------------------------------------------------|
| 1. Has the department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position. | Х | | Mr M Khumalo Director: Corporate Services |
| 2. Does the department have a dedicated unit or has it designated specific staff members to promote the health and well being of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose. | X | | Two Employees |
| 3. Has the department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/services of this Programme. | | Х | |
| 4. Has the department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent. | X | | Ms NG Thabethe, Ms C Adams, Ms EY Mnisi, Ms TT Thwala and Ms XN Nkumane |
| 5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed. | X | | Recruitment and EEA policies |
| 6. Has the department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures. | X | | Draft Wellness Policy |
| 7. Does the department encourage its employees to undergo Voluntary Counselling and Testing? If so, list the results that you have you achieved. | | X | |
| 8. Has the department developed measures/indicators to monitor & evaluate the impact of its health promotion programme? If so, list these measures/indicators. | X | | Draft Wellness Policy |



TABLE 11.1– Collective Agreements

| Subject Matter | Date |
|----------------|------|
| N/A | N/A |
| N/A | N/A |

TABLE 11.2 - Misconduct and Disciplinary Hearings Finalised

| Outcomes of disciplinary hearings | Number | % of total | Total |
|-----------------------------------|--------|------------|-------|
| Total | 2 | 100 | 2 |

TABLE 11.3 – Types of Misconduct Addressed at Disciplinary Hearings

| Type of misconduct | Number | % of total |
|------------------------------|--------|------------|
| Absenteeism | 1 | 33.3 |
| Misused state vehicle | 1 | 33.3 |
| Insurbornation & Absenteeism | 1 | 33.3 |
| Total | 3 | 100 |

TABLE 11.4 – Grievances Lodged

| Number of grievances addressed | Number | % of Total |
|--------------------------------|--------|------------|
| Resolved | 8 | 72.7 |
| Not resolved | 3 | 27.3 |
| Total | 11 | 100 |

TABLE 11.5 – Disputes Lodged

| Number of disputes addressed | Number | % of Total |
|------------------------------|--------|------------|
| Upheld | 1 | 33.3 |
| Outstanding | 2 | 66.7 |
| Dismissed | 0 | 0 |
| Total | 3 | 100 |

TABLE 11.6 – Strike Actions

| Strike Actions | |
|--------------------------------------------------------|---|
| Total number of person working days lost | 0 |
| Total cost (R'000) of working days lost | 0 |
| Amount (R'000) recovered as a result of no work no pay | 0 |

TABLE 11.7 – Precautionary Suspensions

| Precautionary Suspensions | |
|----------------------------------------------------|---|
| Number of people suspended | 0 |
| Number of people whose suspension exceeded 30 days | 0 |
| Average number of days suspended | 0 |
| Cost (R'000) of suspensions | 0 |



Table 12.1 - Training Needs Identified

| Occupational Categories | Gender | Employment | Learnerships | Skills Programmes & other short courses | Other forms of training | Total |
|---------------------------|--------|------------|--------------|-----------------------------------------|-------------------------|-------|
| Legislators, senior | Female | 0 | 0 | 6 | 0 | 6 |
| officials and managers | Male | 0 | 0 | 7 | 0 | 7 |
| Professionals | Female | 0 | 0 | 11 | 0 | 11 |
| | Male | 0 | 0 | 12 | 0 | 12 |
| Technicians and associate | Female | 0 | 4 | 50 | 0 | 54 |
| professionals | Male | 0 | 1 | 9 | 0 | 10 |
| Clerks | Female | 0 | 0 | 4 | 0 | 4 |
| | Male | 0 | 0 | 3 | 0 | 3 |
| Service and sales workers | Female | 0 | 0 | 0 | 0 | 0 |
| | Male | 0 | 0 | 0 | 0 | 0 |
| Skilled agriculture and | Female | 0 | 0 | 0 | 0 | 0 |
| fishery workers | Male | 0 | 0 | 0 | 0 | 0 |
| Craft and related trades | Female | 0 | 0 | 0 | 0 | 0 |
| workers | Male | 0 | 0 | 0 | 0 | 0 |
| Plant and machine | Female | 0 | 0 | 0 | 0 | 0 |
| operators and assemblers | Male | 0 | 0 | 0 | 0 | 0 |
| Elementary occupations | Female | 0 | 0 | 12 | 0 | 12 |
| | Male | 0 | 0 | 0 | 0 | 0 |
| Gender Sub Total | Female | 0 | 4 | 83 | 0 | 87 |
| | Male | 0 | 1 | 31 | 0 | 32 |
| TOTAL | | 0 | 5 | 114 | 0 | 119 |

Table 12.2 – Training Provided

| Occupational Categories | Gender | Employment | Learnerships | Skills Programmes & other short courses | Other forms of training | Total |
|----------------------------|--------|------------|--------------|-----------------------------------------|-------------------------|-------|
| Legislators, senior | Female | 0 | 0 | 6 | 0 | 6 |
| officials and managers | Male | 0 | 0 | 7 | 0 | 7 |
| Professionals | Female | 0 | 0 | 11 | 0 | 11 |
| | Male | 0 | 0 | 12 | 0 | 12 |
| Technicians and | Female | 0 | 4 | 50 | 0 | 54 |
| associate professionals | Male | 0 | 1 | 9 | 0 | 10 |
| Clerks | Female | 0 | 0 | 4 | 0 | 4 |
| | Male | 0 | 0 | 3 | 0 | 3 |
| Service and sales | Female | 0 | 0 | 0 | 0 | 0 |
| workers | Male | 0 | 0 | 0 | 0 | 0 |
| Skilled agriculture and | Female | 0 | 0 | 0 | 0 | 0 |
| fishery workers | Male | 0 | 0 | 0 | 0 | 0 |
| Craft and related trades | Female | 0 | 0 | 0 | 0 | 0 |
| workers | Male | 0 | 0 | 0 | 0 | 0 |
| Plant and machine | Female | 0 | 0 | 0 | 0 | 0 |
| operators and assemblers | Male | 0 | 0 | 0 | 0 | 0 |
| Elementary occupations | Female | 0 | 0 | 12 | 0 | 12 |
| | Male | 0 | 0 | 0 | 0 | 0 |
| Gender Sub Total | Female | 0 | 4 | 83 | 0 | 87 |
| | Male | 0 | 1 | 31 | 0 | 32 |
| TOTAL | | 0 | 5 | 114 | 0 | 119 |

TABLE 13.1 – Injury on Duty

| Nature of injury on duty | Number | % of total |
|---------------------------------------|--------|------------|
| Required basic medical attention only | 1 | 100 |
| Temporary Total Disablement | 0 | 0 |
| Permanent Disablement | 0 | 0 |
| Fatal | 0 | 0 |
| Total | 1 | 100 |

Table 14.1 – Report on consultant appointments using appropriated funds

| Project Title | Total number of consultants that worked on the project | Duration: Work days | Contract value in Rand |
|--------------------------|--------------------------------------------------------|------------------------------|------------------------------|
| N/A | N/A | N/A | N/A |
| Total number of projects | Total individual consultants | Total duration: Work days | Total contract value in Rand |
| N/A | N/A | N/A | N/A |

Table 14.2 – Analysis of consultant appointments using appropriated funds, in terms of Historically Disadvantaged Individuals (HDIs)

| Project Title | Percentage ownership by HDI groups | Percentage management by HDI groups | Number of Consultants from HDI groups that work on the project |
|---------------|---------------------------------------|-------------------------------------|----------------------------------------------------------------|
| N/A | N/A | N/A | N/A |

Table 14.3 – Report on consultant appointments using Donor funds

| Project Title | Total Number of consultants that worked on the project | Duration: Work days | Donor and Contract value in Rand |
|--------------------------|--------------------------------------------------------|------------------------------|----------------------------------|
| N/A | N/A | N/A | N/A |
| Total number of projects | Total individual consultants | Total duration: Work days | Total contract value in Rand |
| N/A | N/A | N/A | N/A |

Table 14.4 – Analysis of consultant appointments using Donor funds, in terms of Historically Disadvantaged Individuals (HDIs)

| Project Title | Percentage ownership by HDI groups | , | Number of Consultants from HDI groups that work on the project |
|---------------|---------------------------------------|-----|----------------------------------------------------------------|
| N/A | N/A | N/A | N/A |



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| NOTES |
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